

Peru	Sch. 18	Indonesia	Rp 2500	Pakistan	Rs 20
Barbados	Ds. 3.95	Yemen	1.1200	S. Africa	Rs 100
Bulgaria	BF. 30	Jordan	Y550	Singapore	\$S 1.10
Camerun	CS. 20	Jordan	Fr. 500	Spain	Ps 100
China	Mts. 600	Kuwait	Fr. 500	Switzerland	Fr. 500
Costa Rica	Cr. 1000	Liberia	Cr. 1000	Turkey	TL 100
Croatia	Fr. 5.00	Malaysia	Rm 4.25	Venezuela	Dr 2.00
Denmark	Fr. 5.00	Senegal	Fr. 5.00	Zambia	Shs 1.00
Egypt	Fr. 5.00	Sri Lanka	Rs 1.25		
Iceland	Fr. 5.00	Sudan	Shs 1.00		
France	Fr. 5.00	Tunisia	Ps 100		
Germany	DM 2.20	Morocco	Fr. 5.00		
Greece	Dr. 1.00	Turkey	TL 1.00		
Hong Kong	HK 12	Yemen	Mr. 8.00		
India	Rs. 15	U.S.A.	\$1.50		

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,389

Monday August 6 1984

D 8523 B

East-West German  
flirtation worries  
Moscow, Page 8



## NEWS SUMMARY

### GENERAL

## Kinnock may split with Left on miners

A split between Mr Neil Kinnock, the British Labour Party leader, and left-wing trade union leaders looks like over proposals to step up disruption of key sectors of the UK economy later this summer, in an attempt to force the Government to the pit strike.

The Labour leadership has chosen to make known the possibility of action before it has been turned into a firm plan and also the doubts of Mr Kinnock and senior colleagues about what it might work.

One interpretation is that the Labour leader both wants to distance himself from such action and force a reconsideration. Page 3

### Europe space hope

European space officials' hopes for securing a big share of the satellite telecommunications market have received a boost from a successful launching that might intensify transatlantic commercial competition.

### Canada elections

Canada's ruling Liberal Party's prospects for the September 4 general election were affected by the resignation of campaign director Bill Lee and other senior officials. Page 2

### Sri Lanka ambush

A senior police officer was killed and an army major seriously injured in a separate Tamil guerrilla ambush in Sri Lanka's northern district of Jaffna. Page 2

### Bangladesh crash

All 41 passengers and crew of a Bangladesh Police F-107 were killed when it crashed in a marsh near Dhaka airport.

### Hiroshima rally

Twenty thousand anti-nuclear campaigners held a rally in Hiroshima to protest songs and speeches marking the city's 39th anniversary of the world's first atomic bomb attack.

### Red Sea rescue

Saudi naval launches headed for the southern reaches of the Red Sea to pick up the crew of a Liberian tanker, the Oceanic Energy, reported to have hit a mine. A dozen ships have recently been damaged by explosions in the area. Page 2

### Antwerp bombing

Part of the palace of justice in Antwerp, Belgium, was destroyed by a bomb. Spanish Basque separatists are suspected.

### Moscow video

The Soviet Union has started to produce its own video recorders, which are reported to be based on a Japanese design but are unable to play Western tapes. Page 22

### Soviet sentences

Three members of a Soviet gang, who beat three people to death for the amusement of their girlfriends, have been sentenced to the firing squad.

### Richard Burton dies

Richard Burton, the British actor, died of a cerebral haemorrhage in a Geneva hospital. He was 59.

### Gold for Lewis

Carl Lewis, the star U.S. athlete, has won one gold medal and is set to win three more. Michael Thompson-Nest in Los Angeles looks at this phenomenon. Page 22

### Prost's German win

Alain Prost (France) beat his McLaren team-mate Niki Lauda (Austria) into second place in the West German grand prix at Hockenheim, and leads him 43-39 at the head of the Formula One world championship standings.

### CONTENTS

International Companies	10, 11	Currencies	8	
World Trade	3, 4	Editorial comment	8	
Britain Companies	12	Eurobonds	9	
Appointments	11	Letters	9	
Arts - Reviews	7	Lex	22	
Construction	13	Lombard	9	
Crossword	14	Management	9	
Financial Times	2	Men and Matters	8	
Today's issue appears as a one-section supplement reflecting normal seasonal decline in publication. International Capital Markets, normally the front of Section II, appears on Page 18.	13	Money Markets	13	
Production difficulties in London may have resulted in typographical errors in unit trusts, some advertisements and elsewhere in today's edition.	14	Stock markets - Bourses	14	
15	- Wall Street	15	East-West Germany: flirtation worries Moscow	8
16	- London	20, 21	London: Stockbrokers and the city revolution	9
17	Technology	18, 19	EEC: fighting against 'unfair' Japanese imports	2
18	Unit Trusts	18, 19	Technology: petrol cashless shopping	6
19	Weather	22	Management: Skoda's plans for taking on the West	6
20			Management: Skoda's plans for taking on the West	6
21			Editorial comment: IBM; Poland	8
22			Lex: new strategy for Dome	22
			Technology: petrol cashless shopping	9

## Peres will seek to form broad-based government

BY DAVID LENNON IN TEL AVIV

PRESIDENT Chaim Herzog has asked Mr Shimon Peres, the Labour Party leader, to try to form Israel's next government. That step might break the political deadlock that has followed last month's inconclusive general election.

Mr Herzog said he hoped Mr Peres would form a government of national unity with the Likud bloc led by the outgoing Prime Minister, Mr Yitzhak Shamir. The two party leaders agreed to meet today to continue their discussions on the possibility of a national unity coalition.

Accepting the President's invitation, Mr Peres said: "I will work faithfully to reflect the wishes of the people, as it has been expressed in the elections, to form as broad a government as possible, a national unity government, which will

bridge the cracks which have appeared within us. A government of rapprochement."

Both Labour and Likud will continue their separate efforts to put together a narrow coalition, in case the talks on national unity collapse.

Mr Peres, who initially will have

three weeks to form a coalition, made clear yesterday that he was keeping the option open. So did Mr Shamir, who still hopes he may be able to lead the next government, if the Labour leader fails.

The President urged the speedy establishment of a new government, because, he said, Israel had reached an economic situation that may well be the most dangerous and difficult this state has ever known.

There is unanimous awareness

among the parties of the gravity of our economic condition and of the perils in store for us if this economic decline is not checked at once.

The point of crisis may be reached earlier than we think or feel," Mr Herzog said.

In the election, Labour won the largest number of seats in the 120-seat Knesset, 44 seats to Likud's 41.

In the two weeks since the election,

the momentum created in being given first chance to form a government might swing some of the small religious parties over to Mr Peres. That undoubtedly will strengthen his hand during the discussions on either a broad or a narrow coalition.

Neither Likud nor Labour is keen

to enter a coalition led by the other, although under pressure they have both reluctantly said they would be prepared to do so. In both cases, their first choice would be a narrow coalition, allowing one of them to direct the government.

That led President Herzog to call on Likud and Labour last week to form a broadly based government. In two meetings, Labour and Likud leaders failed, however, to make any real progress.

## IG Metall strike to hold back German recovery

By Rupert Cornwell in Bonn

THE LONG strike in the West German engineering industry will cost the country up to 1 percentage point of the projected economic growth this year and almost 200,000 jobs, according to Herr Gerhard Stoltenberg, the country's Finance Minister.

Herr Stoltenberg expects the economy to expand by only 2.5 per cent in 1984, against the 3 to 3.5 per cent it might otherwise have achieved.

That, he declared, would mean a drop in unemployment of a bare 10,000, instead of the 200,000 decline which had previously been likely.

None the less, in a newspaper interview, Herr Stoltenberg insisted that the medium-term economic prospects for both West Germany and Europe as a whole were encouraging.

Western Europe could look forward to several years of sustained economic recovery, provided that Britain, France, the Benelux countries and Scandinavia could reap the fruits of the present stabilisation policies.

Herr Stoltenberg defended himself vigorously against charges that he had devoted excessive attention to cutting the Government's borrowing needs in the process neglecting the longer-term difficulties of the economy.

Fresh borrowing in 1984 would fall well below DM 30bn (\$10.38bn), he confirmed. His target was to cut public spending as a proportion of gross domestic product (GDP) to 4.5 per cent by 1987, from the present 4.7 per cent.

If it secured a second term at the next elections in 1987, the goal would be to bring the share down to 40 per cent of GDP - the same figure, Herr Stoltenberg pointed out, as in 1983.

He outlined a series of key measures the Cabinet would be examining this autumn, all aimed at strengthening the longer-term prospects of the economy.

They included a draft Bill to promote flexibility on the labour market, by promoting part-time work and shortening the duration of statutory contracts.

There would also be a Bill to encourage venture capital companies active in high technology, and outline plans for the sale of further state interests to the private sector.

All those moves would help to make the economy more dynamic and competitive in international terms, Herr Stoltenberg declared.

## Mexican debt plan given cool response

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

OUTLINE proposals for a new \$45bn rescheduling of Mexican public-sector debt have failed to entice bank lenders in Europe.

Workings on several counts emerged at a meeting in London on Friday of 88 international banks, mainly from Britain and Scandinavia. The meeting had been called by Lloyds Bank, a member of the banks' negotiating committee, to test the climate for the proposals, discussions on which are to resume in New York today.

One worry expressed at the meeting was that a long-term rescheduling would lock bank lenders into Mexico while other creditors such as governments and bond holders might be repaid. But there was general hostility to the idea of re-opening loan agreements, made since the Mexican debt crisis arose in 1982.

Mexico wants a lower interest margin on the rescheduled debt to apply from January 1 next year. Its present interest margin over Euro-currencies averages 1% per cent.

Continued on Page 22

International credits, page 19

## Opec overproduction 'still feeding oil glut'

BY RICHARD JOHNS IN LONDON

THE RECENT oil glut in the developed world shows little prospect of drying up, according to the latest oil market analysis of the International Energy Agency (IEA).

The glut has been largely caused by excess production among members of the Organisation of Petroleum Exporting Countries (Opec). According to the Paris-based agency, Opec output in July remained well over the 1.75m barrels a day (b/d) ceiling reaffirmed by Opec Ministers last month in Vienna.

Fears of Opec overproduction have driven spot crude prices sharply lower in the last three weeks and caused the British Government to apply direct pressure to oil companies not to undermine the

official price structure of North Sea oil set by the British National Oil Corporation. Ministers fear that such a development might lead to a renewed run on sterling.

The latest IEA oil market report suggests that Opec as a whole produced 18.5m b/d of crude in July and that Saudi Arabia produced 5.5m b/d rather than the 5m b/d unofficial ceiling accepted by the Saudis.

These estimates are likely to be revised downwards in the August IEA report, however, to bring them more closely into conformity with figures put out by Shell and British Petroleum (BP), which put Opec July output between 17.3m b/d and 18m b/d.

None the less, figures from the

Continued on Page 22

Jaguar to announce allotment, page 22; U.S. car sales soar, page 22

## Brazil likely to reject terms on co-financing

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE BRAZILIAN Government is likely to reject a novel \$2bn co-financing programme discussed by Sr Antonio Delfim Neto, the Planning Minister, and the World Bank in Washington last week. But Brasilia is considering a plan to dismantle some of the country's trade barriers.

Brazil has let it be known in recent weeks that it is seeking new loans of up to 15 years repayment in its next round of debt negotiations.

On the co-financing scheme, outlined agreement is believed to have been reached in Washington last week whereby the World Bank would capitalise interest payments if the prevailing interest rate on the loans moved within a range of 10 to 16 per cent. Below and above this range, Brazil would pay the going rate.

## OVERSEAS NEWS

### Tanker damaged by mine in Red Sea

By Tony Walker in Cairo

**AN OIL TANKER** on its way to Jeddah in Saudi Arabia appears to have been badly damaged in the latest of a series of mystery explosions in the Gulf of Suez and the Red Sea.

The Liberian-registered tanker, the 41,000-ton Ocean Energy, sent out a distress call early yesterday claiming it had hit a mine about 200 miles south of Jeddah. Saudi naval launches rushed to the scene.

About 12 ships are thought to have been damaged by explosions in the Gulf of Suez and the Red Sea since July 16 when a Russian ship was hit.

Western diplomats in Cairo believe an extremist Moslem group associated with Iran may be responsible for laying mines in the region. Another possibility is that pirates from Libya. A Libyan ship passed through the Suez Canal on July 6.

#### Israeli bank charge

Israel's top four banks are facing unprecedented criminal charges because of allegedly acting as a cartel in fixing interest rates last year, with David Lennan in Tel Aviv. The attorney-general has submitted an indictment to the Jerusalem magistrate's court charging that bank Leumi, Bank HaPoalim, the Discount Bank and United Mirrachi Bank acted in concert to keep payment of interest on one type of account below the level that free competition would have yielded. Bank officials claimed the charges were insignificant.

#### Iran confidence vote

Iranian Prime Minister Mir-hosseini Mousavi won a vote of confidence from the Majlis (Parliament) yesterday and diplomats said it left him securely placed despite apparent recent attempts to undermine his position, Reuter reports. Mousavi took more than three-quarters of the vote—161 for, 21 against and 25 abstentions.

### Reagan pledge on income taxes

BY STEWART FLEMING IN WASHINGTON

PRESIDENT RONALD REAGAN has vowed not to propose an increase in personal income taxes and promised to veto any legislation to increase personal tax rates if he is re-elected in November.

The President's pledges, made in his weekly radio broadcast, go further than before in seeking to rebut the charges made by Mr Walter Mondale, the Democratic Party presidential candidate, that the White House has a "secret plan" to raise taxes in order to reduce the federal budget deficit.

Mr Larry Speakes, the White House spokesman, said the President's remarks were "ruling out any

income tax increase for the foreseeable future."

Mr Reagan, however, limited his remarks to the area of personal taxes and hinted that he is leaving open the possibility of tax reforms designed to make the U.S. tax system "simpler or more fair."

The U.S. Treasury is studying tax initiatives which officials have said would be aimed at achieving these objectives. Mr Mondale on Saturday challenged the President to release the study so that the electorate could find out what the President planned to do before the televised debates.

The latest exchanges on taxes follow Mr Mondale's success last

month in spreading confusion in the White House with his allegations of a "secret plan" to increase taxes.

Mr Reagan initially issued an ambiguous denial of the charge, creating the impression that there might be such a plan after all.

Although the President has gone further now in rejecting the possibility of a tax increase, Mr Mondale is unlikely to let the issue die.

Among the options which the President's remarks have left open are proposals already being discussed in Washington which would limit tax deductions or introduce new consumption taxes.

### Warsaw releases dissident

**WARSAW** — Mr Adam Michnik, the first prominent opposition intellectual to be freed under the Polish government's amnesty, is uncompromising political views, a close friend said yesterday.

Mr Jan Jozef Lipski, a colleague in the now-disbanded dissident group Kor (workers' defence committee), said he met Mr Michnik after his release on Saturday and found him in good psychological condition despite more than two and a half years in prison.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and senior adviser to the now banned Solidarity union in its 1980-81 legal era, repeatedly demanded in letters smuggled from Warsaw's Rakowiecka prison to be allowed to assert his innocence in court.

Mr Lipski said that Mr Michnik had said jail guards had bruised his arm and hurt his shoulder before his release in a dispute over whether he could take lecture notes made in prison away with him. The guards kept all the notes, he said.

Mr Michnik, who had vowed never to accept conditions attached to his release, said last night he was driven home by car and then physically carried to his apartment by police. Today he was visiting friends in Warsaw.

Three other Kor leaders remain in jail. They are Mr Jacek Kuroń, Mr Zygmunt Romaszewski and Mr Henryk Wujez.

Mr Michnik, a 37-year-old historian and

## UK NEWS

## Kinnock and Left face split on miners

BY OUR POLITICAL AND LABOUR STAFF

A SPLIT between Mr Neil Kinnock, the Labour leader, and left-wing trade union leaders now looks possible over proposals for intensified disruption of key areas of Britain's economy later this summer to force a quick end to the coal dispute. It is the so-called "big bang" approach.

Significantly, the Labour leader has deliberately chosen to make known both the possibility of such a "big bang" before it has been turned into a firm plan and the doubts of Mr Kinnock and his senior colleagues about whether such an option might work.

One interpretation is that the Labour leader both wants to distance himself from such moves and to force a re-think before they are attempted.

Mr Kinnock apparently believes that the views of union leaders have hardened as a result of both the length of the dispute and last week's sequestration of some of the funds of the South Wales miners.

Some union leaders were taken aback at the Labour-inspired weekend reports of plans for widespread disruptions in support of the miners. Their view had been that the tentative proposals were a long way from getting off the ground, if at all.

However, Mr Ron Todd, general secretary-elect of the Transport and General Workers' Union, gave credence to Mr Kinnock's apparent fears in outspoken comments in a radio interview yesterday.

Far from playing down the "big bang" theory, Mr Todd played it up. He said: "If by 'big bang' people mean that we have come to a situation where it's going to require one major disruption by the trade union movement to bring this Government to its senses, then there might be some logic in that."

"I am talking not just about phones, resolutions or rhetoric. I am talking about a total trade union commitment to the miners."

Mr Todd said it was time that the Trades Union Congress (TUC) indicated some "positive support" for the strikers. They should be provided with sufficient funds to ensure they could not be "starved into submission" and there should be a commitment by all union members not to cross picket lines and not to do work others had refused to do.

## BARCLAYS INTERNATIONAL

Results for the six months ended 30 June 1984

The Directors of Barclays Bank International Limited report the following unaudited group results for the six months ended 30 June 1984 which include the results of Mercantile Credit Company Limited (see note 3).

	Half year 1984 £m	Half year 1983 £m	Half year 1982 £m
Group operating profit	30.694	31.123	30.693
Add: Interest on long term loan to Barclays Bank PLC	126	127	140
Less: Interest on loan capital	52	39	28
 Profit before taxation and extraordinary items	91	104	117
Taxation	51	34	15
 Profit after taxation	40	70	102
Profit attributable to outside shareholders of subsidiaries	12	26	22
 Profit before extraordinary items	28	44	80
Extraordinary items	17	3	-
 Profit attributable to the members of the Bank	45	47	80

NOTES:

1. The Bank is a wholly owned subsidiary of Barclays Bank PLC but has its own listed unsecured loan capital.

2. The accounting policies are as explained on page 9 of the 1983 annual accounts.

3. On 1 January 1984 Barclays Bank PLC transferred to the Bank, in exchange for the issue of 30 million ordinary shares of £1 each, the whole of the issued share capital of Mercantile Credit Company Limited (MCC). The transfer has been accounted for as a merger and the results for 1983 have been restated to include MCC.

The contribution to group operating profit of the former Barclays Bank International group (former BBI group) and MCC is as follows:

	June 1984 £m	December 1983 £m	June 1983 £m
Former BBI group	103	111	123
MCC	23	16	17

4. Group operating profit includes share of profits of associated companies of £18m (December 1983 £19m; June 1983 £21m).

5. Extraordinary items in 1984 comprise special provisions of £45m for deferred taxation and rebates of rentals attributable to leases with tax variation clauses offset by an additional group relief receipt of £50m and a surplus of £12m arising from a reduction in shareholding in an overseas subsidiary.



BARCLAYS  
International

FT writers continue to draw up their personal Top Ten. Today Barry Riley picks out the worst business cliches

## Words that show the state of the art

EVERYBODY no doubt has a business cliché which he loves to hate, from the chairman's annual observation that it is always "exceptionally difficult to forecast" to the business school professor forever grappling with cash cows and alternative scenarios.

Many of the most jarring clichés inevitably emanate from the US business scene. They used to originate from places such as the Harvard Business School, but these days they are often technology based – as in user friendly – or springing from securities market jargon.

The most hackneyed business clichés are likely to have some – though fortunately rarely all – of the following characteristics. They feature long, obscure words rather than short, familiar ones in an effort to impress but not to illuminate – beware of disintermediation, for example. They have euphemistic overtones, in an effort to disguise starker truths – people are longer default on obligations, but renegotiate them.

Some are simply overused. They are clever or at any rate acceptable when first coined but become intolerable when trotted out yet again – no doubt in a subtly wrong context – by an assistant public relations officer or a junior minister.

Such speakers can instantly transport us into the high profile world of ongoing situations in



- TOP CLICHES
- Difficult economic conditions
- Hands-on management
- We don't want to re-invent the wheel
- Business strategy
- Learning curve
- We are going to be among the survivors
- Restructuring
- State-of-the-art
- Key parameter
- The bottom line

which people indulge in top slicing and market segmentation, and if they are clever they wrestle with conceptual frameworks.

In no particular order, here are my own ten choices. Since the selection is tricky, I will begin by showing sympathy to the company chairmen who invariably refer in their annual statements to the "difficult economic conditions" faced during the year. Plainly it would be unwise ever to admit to easy economic conditions, for shareholders might expect correspondingly good results.

In tough circumstances "hands-on management" is clearly desirable although it is less clear what precisely the phrase means. At a guess, it implies that the top executives are always interfering in what their subordinates are doing.

Hands-off management is never admitted to – which is not to say that it does not exist.

Innovation is a good thing, but many companies are adamant that "we don't want to re-invent the wheel." They want to copy what others are doing, and indeed to imitate their phraseology. Who would want to re-invent a cliché?

My next choice is anything to do with a "business strategy," especially when it is developing, focused or optimised. Strategy has largely replaced the simpler word plan, having the advantages of more syllables and aggressive militaristic overtones.

Many people like to move down, or up, or at any rate along the "learning curve," a concept which once had rather precise production

cost applications, but nowadays seems to be applied to many situations in which people hope they will be able to learn from their mistakes.

With the economic recovery, fortunately, the survival cliché is less in evidence. "We are going to be among the survivors" was the proud boast of many a doomed chief executive, and survival plans proliferated during the recession. Perhaps survival strategy was thought a little clumsy.

Survival, however, usually requires "restructuring," a usefully redundant alternative to shrinkage or closure.

Back to the US for "state-of-the-art," an extraordinarily unwieldy adjective which has spilled over from the wilder reaches of the high-tech sector. Then there is the "key parameter," a bafflingly elusive concept. According to the dictionary a parameter is a quantity which is constant but can vary in other cases, which does not help much. It is idle to speculate on which parameters influence the transformation of a phrase into a cliché.

Finally, the bottom line just has to be "the bottom line," originally a reference to the earnings per share information given at the foot of U.S. company results statements. Now it has become absolutely the end.

Tomorrow: The ten most memorable nights at the opera.

## Four charged with theft of Rolls gas turbine components

BY IAN RODGER

FOUR MEN will appear in court at Rugby, Warwickshire, tomorrow, charged with the theft of gas turbine engine components from Rolls-Royce, the state-owned maker of aero and marine power units.

The charge specifies a single £100,000 rotor, but it is alleged to be part of a large number of components stolen over many years for use in military ship engines.

Sir William Duncan, chairman of Rolls-Royce since April 1983, said there had been "a very serious problem" at the group's Astoria works, near Coventry, where engines are built for industrial and marine use.

The thefts involved components for marine versions of the Tyne, Olympus and Proteus engines. The Tyne and Olympus engines are fitted on various large warships owned by Argentina, Brazil and Iran, among other countries. The marine version of the Proteus is fitted on hovercraft.

While police were investigating, the thefts early this year they came across evidence of corruption in dealings between Rolls-Royce and five of its small suppliers of components. The police visited the suppliers and then advised other large manufacturers that their employees might be receiving gifts from

some of the five in return for orders.

Jaguar Cars has also confirmed that it uncovered evidence of a problem and invited the police to investigate. The company said the dealings being examined were at a very small level. They involved the supply of limited batches of prototype components or consumables from small subcontractors, not major orders of production parts.

Any wrongdoing might turn out to be little more than breaches of company regulations, but the group was determined to stamp it out.

Two other RL subsidiaries, Austin Rover and Land Rover, were also warned by police of possible corruption in dealings with the five subcontractors. In May, Austin Rover sacked six employees involved in obtaining components from outside companies after an internal inquiry. No allegations of criminal behaviour were made.

Charges were first laid in March against five men in connection with the thefts of Rolls-Royce components, but one of them was found dead in a car in May, and an inquest jury returned a verdict of suicide.

The other four are likely to be released on bail after tomorrow's court appearance while police continue their investigations.

## Part of having a good time is arriving on time.



Lufthansa  
German Airlines

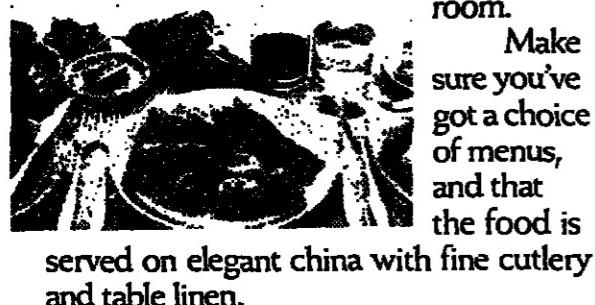
# Before you take off on business, make sure you've got everything.

Make sure you've got express check-in, a luggage allowance of 30 kilos and special lounge facilities.

Make sure you've got a seat where you want to sit. (Upstairs if you don't smoke, downstairs if you do.)

And while you're selecting your seat, make sure you've got the widest Business Class seat in the air.

Make sure it's got a generous recline and you've got the comfort of extra leg room.



Make sure you've got French wine and champagne from Moet and Chandon. (Don't forget the cheese board and fruit basket.)

Make sure you've got a comprehensive selection of business reading material.



Make sure you've got an electronic headset and a pair of comfort socks.

Make sure you've got someone to fuss over you. (Only an airline with one cabin attendant for every ten passengers can make sure you've got that.)

And make sure you've got an airline whose route network can take you to 40 different destinations



across four continents.

In short, before you take off on business, make sure you've got a ticket flying Royal Executive Class on Thai.

And you'll know you've got everything.

**Thai**  
Smooth as silk.

## Forbes Lake of the Ozarks

### OUR LAKELAND PARADISE AWAIT YOU

Your own vacation land on the fabulous Lake of the Ozarks in Central Missouri. Right in the heartland of America. Away from cities, noise, pollution and the rat-race of the workaday world. We call it Forbes Lake of the Ozarks... about 12,800 acres of scenic paradise. Not for everybody, but maybe for you.

The Ozarks region, which dominates most of southern Missouri, has long been lost in the legends of the Osage Indians. Now that the magnificent Truman Lake has been completed, it's merely a matter of time before the beauty of this spectacular recreational area attracts vacationers and settlers from every corner of the continent.

If yours is a family of water-sports lovers—swimming, boating, fishing, water-skiing—it's hard to imagine a more perfect setting for you. Forbes Lake of the Ozarks is nestled at the headwaters of the big Lake. Here it almost kisses Truman Lake on the west then winds eastward through stands of hickory and oak for over 90 miles to the bustling hub of the summer resort area at Bagnell Dam.

Forbes Inc., publishers of Forbes Magazine, through its subsidiary, Sangre de Cristo Ranches Inc., is offering the opportunity of a lifetime for you to acquire one or more acres of our choice Missouri lakeland among the breathtaking "hills 'n' hollers" country of the Lake of the Ozarks.

Obtain the Property Report required by Federal law and read it before signing anything. No Federal agency has added the merits or value, if any, of this property. Equal Credit and Housing Opportunity.

Forbes' private park is the ideal place to build a second home... that special place where you may now or one day choose to retire. Here among the friendly, down-home folks who have made Missouri famous for its hospitality. These are salt-of-the-earth people who are pleased to welcome good neighbors to their easygoing way of life.

There's no better time than right now to find out if Forbes Lake of the Ozarks is the place for you. All our homesites, including lake front and lake view, will be a minimum size of one acre—ranging to over three acres. Cash prices start at \$6,000.\* One or more acres of this incredibly beautiful lakeland can be yours for the modest payment of \$60 per month, with easy credit terms available.

For complete information, including pictures, maps and full details on our liberal money-back and exchange privileges, please fill in the coupon and mail to: Forbes Europe Inc., P.O. Box 86, London SW11 3UT England.

\*Price subject to change without notice.

#### Forbes Europe Inc.

P.O. Box 86, London SW11 3UT England

Without obligation, please send me more information on Forbes Lake of the Ozarks.

PLEASE PRINT

Name \_\_\_\_\_

Address \_\_\_\_\_

City/State/Zip \_\_\_\_\_

Telephone \_\_\_\_\_

Preference:  \$6,000  \$7,500  Higher

## BT steps closer to share flotation

By Jason Crisp

AT ONE minute past midnight this morning British Telecom (BT) became a public limited company, bringing it one step nearer its massive share flotation this autumn.

In the language of Whitehall today is transfer day, when all the assets and liabilities of BT, the nationalised industry, pass to British Telecom plc which is, for the moment, 100 per cent owned by the Government.

Yesterday was the appointed day when large chunks of the 1984 Telecommunications Act came into force. This meant the new regulatory body, the Office of Telecommunications (Oftel) came into being and BT lost its long-held exclusive privilege to run Britain's telephone system.

With effect from yesterday BT is operating under a licence which sets out its rights and its obligations. It will be Oftel's job to see that it does, and investigate any complaints about its actions.

BT's customers are no longer legally impotent in their dealings with it. For the first time the customer will have a contract with BT and will be able to take it to court if it fails to provide the promised service.

From today Oftel is supposed to be alert to any sign that BT might be abusing its power as the dominant supplier of telecommunications services and equipment. Many of the details are spelt out in the licence, which was the result of protracted haggling between Government and BT.

These range from requirements to carry on providing loss-making services such as free emergency calls, public callboxes, services in rural areas to preventing it trading unfairly through cross-subsidisation.

Oftel is also responsible for ensuring that those other organisations which have been licensed under the Acts also meet their obligations. Oftel has considerable powers and the industry is going to be watching very closely to see how Prof Bryan Carsberg, the first director-general of Oftel, handles them. Dissatisfied customers of BT will be able to complain directly to him.

Prof Carsberg, and a small team recruited from the Civil Service, have an extensive brief to ensure fair play in the increasingly rough telecommunications game in the UK.

## Channon tipped for Ulster post

By Peter Riddell, Political Editor  
MR PAUL CHANNON, the Minister for Trade, has emerged as a strong candidate to succeed Mr James Prior as Northern Ireland Secretary in the expected Government reshuffle in early September.

Mrs Margaret Thatcher, Prime Minister, has apparently not yet reached a final decision on the post, but Mr Channon's name has been increasingly mentioned by senior ministers in the last week or two.

Mr Channon is one of the most experienced non-Cabinet ministers in the Government, having served in a wide range of departments, beginning with the Heath administration.

His reputation is as a quiet, low-profile minister who gets on well with people.

He served briefly as a minister of state in the Northern Ireland Office at its foundation in 1972 and has personal connections with Ireland through close links with the Guinness brewing family.

## NASDAQ OIL & NATURGAS A/S USS\$160,000,000 GUARANTEED FLOATING RATE NOTES DUE APRIL 1989

An announcement re the provisions of the Notes, unless otherwise specified, will be made on or before July 5 or October 5, 1984 (the "Interest period"). The rate for the second Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1983 to June 30, 1984, multiplied by 100. The rate for the third Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1984 to June 30, 1985, multiplied by 100. The rate for the fourth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1985 to June 30, 1986, multiplied by 100. The rate for the fifth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1986 to June 30, 1987, multiplied by 100. The rate for the sixth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1987 to June 30, 1988, multiplied by 100. The rate for the seventh Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1988 to June 30, 1989, multiplied by 100. The rate for the eighth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1989 to June 30, 1990, multiplied by 100. The rate for the ninth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1990 to June 30, 1991, multiplied by 100. The rate for the tenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1991 to June 30, 1992, multiplied by 100. The rate for the eleventh Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1992 to June 30, 1993, multiplied by 100. The rate for the twelfth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1993 to June 30, 1994, multiplied by 100. The rate for the thirteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1994 to June 30, 1995, multiplied by 100. The rate for the fourteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1995 to June 30, 1996, multiplied by 100. The rate for the fifteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1996 to June 30, 1997, multiplied by 100. The rate for the sixteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1997 to June 30, 1998, multiplied by 100. The rate for the seventeenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1998 to June 30, 1999, multiplied by 100. The rate for the eighteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 1999 to June 30, 2000, multiplied by 100. The rate for the nineteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2000 to June 30, 2001, multiplied by 100. The rate for the twentieth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2001 to June 30, 2002, multiplied by 100. The rate for the twenty-first Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2002 to June 30, 2003, multiplied by 100. The rate for the twenty-second Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2003 to June 30, 2004, multiplied by 100. The rate for the twenty-third Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2004 to June 30, 2005, multiplied by 100. The rate for the twenty-fourth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2005 to June 30, 2006, multiplied by 100. The rate for the twenty-fifth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2006 to June 30, 2007, multiplied by 100. The rate for the twenty-sixth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2007 to June 30, 2008, multiplied by 100. The rate for the twenty-seventh Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2008 to June 30, 2009, multiplied by 100. The rate for the twenty-eighth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2009 to June 30, 2010, multiplied by 100. The rate for the twenty-ninth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2010 to June 30, 2011, multiplied by 100. The rate for the thirtieth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2011 to June 30, 2012, multiplied by 100. The rate for the thirty-first Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2012 to June 30, 2013, multiplied by 100. The rate for the thirty-second Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2013 to June 30, 2014, multiplied by 100. The rate for the thirty-third Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2014 to June 30, 2015, multiplied by 100. The rate for the thirty-fourth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2015 to June 30, 2016, multiplied by 100. The rate for the thirty-fifth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2016 to June 30, 2017, multiplied by 100. The rate for the thirty-sixth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2017 to June 30, 2018, multiplied by 100. The rate for the thirty-seventh Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2018 to June 30, 2019, multiplied by 100. The rate for the thirty-eighth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2019 to June 30, 2020, multiplied by 100. The rate for the thirty-ninth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2020 to June 30, 2021, multiplied by 100. The rate for the fortieth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2021 to June 30, 2022, multiplied by 100. The rate for the forti-first Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2022 to June 30, 2023, multiplied by 100. The rate for the forti-second Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2023 to June 30, 2024, multiplied by 100. The rate for the forti-third Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2024 to June 30, 2025, multiplied by 100. The rate for the forti-fourth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2025 to June 30, 2026, multiplied by 100. The rate for the forti-fifth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2026 to June 30, 2027, multiplied by 100. The rate for the forti-sixth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2027 to June 30, 2028, multiplied by 100. The rate for the forti-seventh Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2028 to June 30, 2029, multiplied by 100. The rate for the forti-eighth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2029 to June 30, 2030, multiplied by 100. The rate for the forti-ninth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2030 to June 30, 2031, multiplied by 100. The rate for the forti-tenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2031 to June 30, 2032, multiplied by 100. The rate for the forti-eleventh Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2032 to June 30, 2033, multiplied by 100. The rate for the forti-twelfth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2033 to June 30, 2034, multiplied by 100. The rate for the forti-thirteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2034 to June 30, 2035, multiplied by 100. The rate for the forti-fourteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2035 to June 30, 2036, multiplied by 100. The rate for the forti-fifteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2036 to June 30, 2037, multiplied by 100. The rate for the forti-sixteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2037 to June 30, 2038, multiplied by 100. The rate for the forti-seventeenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2038 to June 30, 2039, multiplied by 100. The rate for the forti-eighteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2039 to June 30, 2040, multiplied by 100. The rate for the forti-nineteenth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2040 to June 30, 2041, multiplied by 100. The rate for the forti-twentieth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2041 to June 30, 2042, multiplied by 100. The rate for the forti-twenty-first Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2042 to June 30, 2043, multiplied by 100. The rate for the forti-twenty-second Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2043 to June 30, 2044, multiplied by 100. The rate for the forti-twenty-third Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2044 to June 30, 2045, multiplied by 100. The rate for the forti-twenty-fourth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2045 to June 30, 2046, multiplied by 100. The rate for the forti-twenty-fifth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2046 to June 30, 2047, multiplied by 100. The rate for the forti-twenty-sixth Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2047 to June 30, 2048, multiplied by 100. The rate for the forti-twenty-seventh Interest Period will be equal to the interest rate determined by the average of the daily rates quoted by the Nasdaq Stock Exchange for the period from July 1, 2048 to June 30, 2049, multiplied by 100. The rate for the forti-tw

AUSTIN ROVER



A new, compact Rover has joined the breed.  
The Rover 200 series.  
Rover craftsmanship, luxury, performance and prestige. In a new spacious shape.

**A DRIVING SENSATION**

Rover has created a new level of smoothness and precise response in a car that is truly born to be driven. The crisp 5 speed gearbox will reassure you that the new Rover is first and foremost a driver's car.

Front wheel drive, allied to an advanced suspension system, ensures taut handling in all driving conditions. At all speeds.

The sculpted shape cuts through the air

Aerodynamic flush glazing and computer aided body design ensure a smooth, silent ride.

The newly developed lightweight 1342 cc engine produces that timeless quality associated with the Rover name. The optimum combination of performance and economy.

12 valves, 4 cylinders and twin-choke carburation yield class-beating performance with acceleration of 0-60 mph in 11.7 seconds.\*

**THE BREEDING OF ROVER**

Take your place behind the wheel of the 213 and you're in a world beloved by all Rover drivers.

That unique Rover driving environment. Controls at your fingertips. Comprehensive, clearly displayed instrumentation.

Sumptuous seating, deep pile carpet and separate heating for front and rear all add up to the quality of specification that sets Rover apart. Leather seat facings and walnut door trims set the 213 Vanden Plas that little further apart.

**AFFORDABLE OWNERSHIP**

Fuel consumption is an incredible 52.3 mpg at 56 mph using 2 star petrol. And running costs are kept to a minimum with 15,000 miles between major services.\*\* A nationwide dealer network. And Supercare, the first complete customer care plan, which includes free AA membership and a 6 year corrosion warranty.

There are four 1.3 litre models, from the 213 to the luxurious 213 Vanden Plas. With 1.6 litre models available later.

Get to know the new, compact breed of Rover. The 200 series. Born to be driven. Bred to be Rover.

# BORN TO BE DRIVEN. BRED TO BE ROVER.



**ROVER 200 SERIES**  
FROM £5,546 TO £6,626. DRIVING IS BELIEVING

\*Based on 1.3 litre model. \*\*Based on 1.3 litre model. Prices correct at time of going to press, excluding number plates and delivery. Metallic paint optional at extra cost. \*Manufacturer's data. \*\*Or one full service every 15,000 miles. Excludes 213 Vanden Plas. Excludes 213 official DOF figures. Simulated Urban Cycle 38.2 mpg (5.4 l/100 km). Constant 56 mph 52.3 mpg (5.4 l/100 km). Constant 75 mph 38.2 mpg (7.4 l/100 km).

## MANAGEMENT

**ANDREJ BARCAK** is an typical Czechoslovak company director — which is probably why he has risen so fast in the ranks of Motokov, the Prague-based foreign trade corporation which sells Skoda cars abroad.

Last year, sales of Skoda in what is officially called the "convertible currency area"—the West—rose by 26 per cent to 52,000. The UK, a land of commercial opportunity even for Czechoslovak cars, was the largest Western customer, buying 11,000 cars. Skoda brought in a healthy chunk of the hard currency Czechoslovakia earned last year and 37-year-old Barca, who is in charge of car exports to the West, and to Comecon, has become one of his country's most knowledgeable gleaners of such currency.

His rise to such a position involved a small act of public-shooter for Skoda's UK sales company when the car's image was badly dented in 1977 by an Automobile Association report, widely cited in the press, which maintained that the rear-engined Skoda had handling problems.

"The criticism was justified," says Barca, although he maintains that the car was not dangerous but "could give trouble in extreme circumstances."

The car had been introduced in the mid-1970s as a compromise model after plans for a front-engine vehicle, designed by Italdesign, had failed to materialise in the early 1970s. The car met with less rave reviews. The Skoda management, which believed that it could match anything produced in its class in the West, almost failed to learn a costly lesson.

Barca was chief of the technical department and then moved on to Germany, Austria, Switzerland and the Netherlands before being sent to Britain to handle the growing crisis. He ordered changes to front axles and shock absorbers on Skodas exported to the UK and adapted specifications to suit the UK market.

Within a year he took over as technical manager of Skoda Great Britain, at Kings Lynn, with 170 employees under him. Sales held up for a while but the changes failed to counter the car's crumbling reputation. By 1980 UK sales had plummeted to 5,000 from 11,518 the year before.

Barca, however, was given credit for laying the groundwork for a revised model launched in 1982 when some 2,000 cars were sold in Britain. Last year Skoda purchased £4m worth of bumpers, tyres, alloy wheels, sun roofs and radios in the UK for its cars.

When Skoda began to plan a new model for the late 1980s it again decided to rely on its own resources. However, after



Sales of Skoda cars to the West last year rose to 52,000 from 11,500 in 1979

## Payment by results in Eastern Europe

Leslie Collit reports on the architect of Skoda's export drive

two generations of prototypes had been produced and then scrapped when it became clear to Motokov that they "had convinced Skoda management it would be wise to go to the Italians," says Barca.

Despite previous unsuccessful attempts to forge links with the Italians, a leading Italian designer was finally chosen and the car is to be introduced in 1987. Several key components such as brakes and lighting will be licensed from Western manufacturers and the car will be produced with \$100m worth of equipment and licences to be bought from the West.

With a newly developed 1300 cc engine and five-speed gearbox the new model will be aimed somewhat upmarket from its present niche at the lower end.

"We'll move up in price, too," says Barca, explaining, adding that "unfortunately we don't know what the price policy of the Soviets will be." (A new front-wheel-drive Lada hatchback is to come out in the Soviet Union later this year and Lada is Skoda's main competitor in Western markets.)

Although a designer by training, Barca left a research institute 11 years ago to join Motokov on the commercial side of the business with responsibility for sales in Comecon countries.

allowed to keep a growing share of the hard currency earned, to improve its product.

Barca notes it is "too early" to say whether there have been tangible results from the new relationship between his firm and Skoda but that he hopes it will bring them closer together.

In another experiment, Skoda, along with the 139 other trusts which embrace Czechoslovak industry, is permitted to pay workers a greater amount above the basic wage than previously if their productivity and quality of output improves. Profitable companies can now increase their wage fund without ministerial approval and workers are expected to put pressure on management to improve the products so that wages can rise. Similarly, if technicians do a good job they can be paid several times more than the basic wage. Barca says he earns double the basic wage of a director who did not fulfil the plan. A year ago he would have been given only a couple of hundred Koruna, or 25 per cent more.

The relationship of car companies in central planning economies such as Czechoslovakia to their suppliers is a matter of concern. Skoda's main competitor in the Soviet Union, Lada, is owned by the state and after that he has to spend his total monthly wage in order to buy 300 litres of petrol.

unique one. Skoda has no choice of suppliers but must buy whatever the sole manufacturer of a given component offers. Thus the Czechoslovak automotive industry, which produces 170,000 cars, provides just enough starters, alternators, wheels and tyres for them instead of turning out an economic volume. The monopoly suppliers can tell Skoda either to take their product or leave it and Skoda often finds that it has to take the lowest common denominator.

Commenting on the hit or miss attitude of many Czechoslovak firms, Professor Jaroslav Nykryna of the Prague School of Economics says it is a " pity" they cannot go bankrupt as this "would be better than living." Subsidies, he notes, should be withdrawn from inefficient companies while inventors should be given "half a million koruna in rewards" and a share in hard currency if their product is sold in the West.

Fundamentally, Nykryna insists, there is no difference in the essence of economics in East or West but only in their management.

"It's subjective, in the heads of managers. After all there is only one theory of value," he says, referring to the labour theory of value thought up by Adam Smith and accepted by Marx who expanded it into Karl Marx's theory of surplus value.

Nykryna's views, while shared by a good many of his fellow economists, are not exactly popular with the central planners or with the bulk of Czechoslovak company directors who were chosen largely for their political reliability after the political "crisis" of the Prague spring of 1968.

Barca represents a newer breed of director who, while thoroughly vetted politically, has been promoted because of the urgent need for his expertise.

He says Skoda expects to repeat its 1983 sales performance in the West this year but has no plans to boost production above 200,000 cars. However, with a sharp drop in Skoda exports to East Germany, which plans to boost production of its own cars, this will leave an added number of Skodas for Western markets.

Demand for cars in Czechoslovakia, where the cheapest model costs koruna 55,000 (£3,350 at the official rate) has fallen since the price of petrol was raised to 25 crowns a litre. It takes the average Czechoslovak industrial worker 20 months of wages to buy a Skoda and after that he has to spend his total monthly wage in order to buy 300 litres of petrol.

## How a little camaraderie helps boost productivity

BY IAN HAMILTON FAZEY

and years of London life can wear people down."

The more tangible benefits of dispersal are readily apparent. Office rents are less than one-third of London levels. Salaries are also lower; though relocated staff will not lose London weighting of £1,500 a year—their salaries will be frozen until pay rises take their basic pay past what they get now.

These savings, however, are expected eventually to wipe out the cost of the dispersal, budgeted at £1m but likely to be less, according to Evans.

Not everything has gone well. One-third of the HSCC is employed on policymaking and proximity to Westminster is thought essential, so only the administrative and operational headquarters have been dispersed. This has led to higher-than-expected capital spending on modern computerised telex machines, facsimile transmission equipment and telephone conferencing facilities for keeping in touch.

While senior staff resistance? Evans says that all professional grades involved have mobility as an obligatory clause in contracts of employment and the Government's view is that contracts should be honoured. He himself moved early on to establish his own credibility, even though his next job is likely to take him back South within a couple of years.

### Management abstracts

**Recruiting manual workers.** H. Catt in Industrial Relations Journal (UK), Spring 84.

**Does management development fail to deliver?** H. Laufer in Zeitschrift Führung plus Organisation (Fed. Rep. of Germany), March 1984 (in German, English version available).

**Bad supervisors.** C. Wyles in Works Management (UK), April 1984.

**Questions** why there is decreasing interest in management training; believes this is only partly due to the depression-induced preference for training that produces results in the short term ("send a production manager on a course in information technology, and rewards are withheld, and he has learnt as soon as he gets back, but send him on a course of 'management...'" and the results will develop only gradually"). Sees "other causes that much previously-needed teaching is now accepted as good practice, that the multiplicity of offers confuses (participants) when gurus start having goes at each other), and that, after all this time, there are still trainers who believe in ploughing teaching and others practising a DIY/one study style, when what is clearly needed is the right mix of the two."

**These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £3 each (including VAT and p+p; cash with order) from Anbar, P.O. Box 23, Wembley HA8 5DZ.**

EDITED BY ALAN CANE

## TECHNOLOGY

### ALTERNATIVE ENERGY

## Why wind power is attractive

**WIND ENERGY** has little future in Britain. Nevertheless, the British Government continues to support industry efforts to build up expertise in this field of alternative energy even though other types such as wave power failed to win the government's continued financial support.

The export potential of wind turbines makes the technology attractive enough for more Department of Energy funding.

This year alone, the UK Government will spend more than £5m on major pilot schemes to build wind turbines in the UK. One of the projects recently approved by the Government is a film turbine to be built at Ilfracombe, Devon, in the south-west of England.

The 250 kw wind generator will provide electricity to about 250 homes in the area. It has a 25-metre diameter turbine blade and can operate in wind speeds of from a mere second to 25 metres a second.

The wind generator is being built by the Wind Energy Group. This is a consortium of three of Britain's largest industrial concerns—British Aerospace, Taylor Woodrow Construction and General Electric Company's Energy Systems subsidiary. The European Commission has contributed 20 per cent of the project's cost.

The Wind Energy Group says that the machine is a commercial version of an experimental turbine generator which has been operating on the Orkney island off the coast of Scotland for nearly a year.

Once the new machine—planned to be ready by the end of the year—is fully tested, the Wind Energy Group (WEG) plans to try and export the machine. Britain's own use of wind power is likely to be limited to turbines placed

### MOBIL EXPERIMENTS WITH CASHLESS SHOPPING FOR PETROL

## Fast cash for gas on the forecourt

BY ALAN CANE

**WELL** SUBSTANTIATED rumours that London clearing bankers were having second thoughts about their plans to launch a nationwide cashless shopping system in 1976 forced the banks last month to recommit their commitment to the project.

Additional resources would be allocated, they said, and retailers, manufacturers and Government would be party to their detailed discussions.

All of which is likely to mean that the projected start date will slip by a year or more although this has not been confirmed officially.

1986, 1987 or even 1990, it is already too late for some industries which see the provision of cashless shopping services (electronic funds transfer at the point of sale or EFT/POS) as an important part of their marketing strategy.

The oil companies, in particular, are finding the delay irksome. The principal EFT/POS experiments in the UK have been carried out in conjunction with the petrol business and with good reason. They are interested in speed of service, and they see buying petrol with plastic cards as their best bet.

They see ways to reduce car journeys at stations as almost as important as games like "Mastermind" and "Scrabble" in holding market share.

It makes retail stations ideal sites for EFT/POS trials. One of the first experiments in the UK—"Counterspeed"—involved a number of petrol retailers in Norwich, Norfolk and Barclays Bank, and yielded results which Barclays claimed were "useful." It ended in 1981.

Another experiment—"Counterspeed"—involves BP Oil and Clydesdale Bank in Scotland and now covers 24 garages in the Clydesdale area.

Payments made using Clydesdale, Midland (its parent) or Access cards are transmitted on-line to the bank, but the customer's account is not debited until later to give the illusion of the customary two-day "float."

Now Mobil Oil has established a prototype EFT/POS system at its Wellington Road, London, service station which it hopes soon to extend to its 120 company-owned and operated petrol stations throughout the UK.

It is using a new service "Pisces" from the computer



High speed gas: customers serve themselves with petrol and present their cards to the kiosk attendant; a swipe through the till, a signature, on the bill and away

time: "The system provides for the immediate authorisation for oil/Mobil Oil credit cards, most significantly provides for access with bank debit cards for direct debit of depositary accounts in payment for gasoline and related purchases."

So in the U.S. Mobil is aiming for direct debit; the card is validated on-line and money is taken out of the customer's account as the transaction is completed. By all accounts, it is working well.

What is happening at Wellington Road is less sophisticated but no less of a step forward.

The station is equipped with a multiple function point-of-sale terminal. Built by Edacor Data Systems of Finland and costing £5,000 a time, the conventional cash register or as an electronic point-of-sale terminal can function as a device.

It is fitted with a large

bubble memory, a sophisticated form of computer memory where information is stored in binary code, and memory is lost when power is removed.

The one concession to tradition is the signing of a printed Access slip—required by law.

At night, Centrefile automatically polls the station, and retrieves all the data from the bubble memory. It then passes the transaction data to Access for reconciliation.

The customer gets faster service: the garage pays a lower merchant service charge to the credit card company, Centrefile gets more business, and British Telecom sells more time on its packet switched data transmission service.

Mr David O'Connor, president of the EFT Group, said at the

Access card.

The value of the transaction is keyed in and all the information—transaction number, card number, transaction value, and so on—is stored in the bubble memory.

Access is especially useful in "real world" conditions because they are not harmed by heat, light or dirt and will retain their contents even if the power is turned off.

The terminal is designed to work electronically for people paying using a credit card—40 per cent of all petrol sales—at present only Access

and the Most System—intended to be advanced to add Barclaycard to the system.

The customer having filled up his or her car on the forecourt, presents the card to the till operator who "swipes" it through a reader on the terminal. This takes only seconds, compared with the conventional chore of writing out the Access slip and imprinting it with the embossed

## "90 years in quality building"

**Tom Green**

01-3467133/0277-354141

### Computers

## Workstation family

**APPLIED Digital Data Systems Inc.**, a subsidiary of NCR Corporation, said it introduced its "Addis PC/I" and "Addis PC/H" the first members of its new family of workstations/personal computers designed to be fully compatible with the International Business Machines' personal computer.

The company said its computers offer a selection of six foreign-language versions of the MS-DOS operating systems, along with companion foreign-language keyboards.

It said the standard Addis PC/I, with 256K of memory, dual floppy disk drives, a keyboard and monochrome monitor, will cost about £3,650, or £2,450 without monitor.

Applied Digital said the Addis PC/H, with 19 mb Winchester drive, will cost about £4,200 or £3,995 without a monitor.

The company said its computers are available through 23 of its existing distributors in the U.S. and more than 30 of its distributors overseas.

President David Laws said the company will continue to broaden its line of personal computer products as well as extend its entire product line.

### Software

## Artificial intelligence

**DATA GENERAL** plans to introduce a software system for artificial intelligence computer systems.

The product, known as the common LISP programming environment, will be licensed for use on Data General 32-bit superminicomputers and new engineering workstations.

The company said the product will be unveiled at a conference on artificial intelligence planned in Austin, Texas, in early August.

## MANAGING OFFICE AUTOMATION

### The Challenge of the Eighties

Call DigiSys  
10-14 Bedford Street  
Covent Garden  
London WC2E 9SE  
01-379 6968  
**DigiSys**

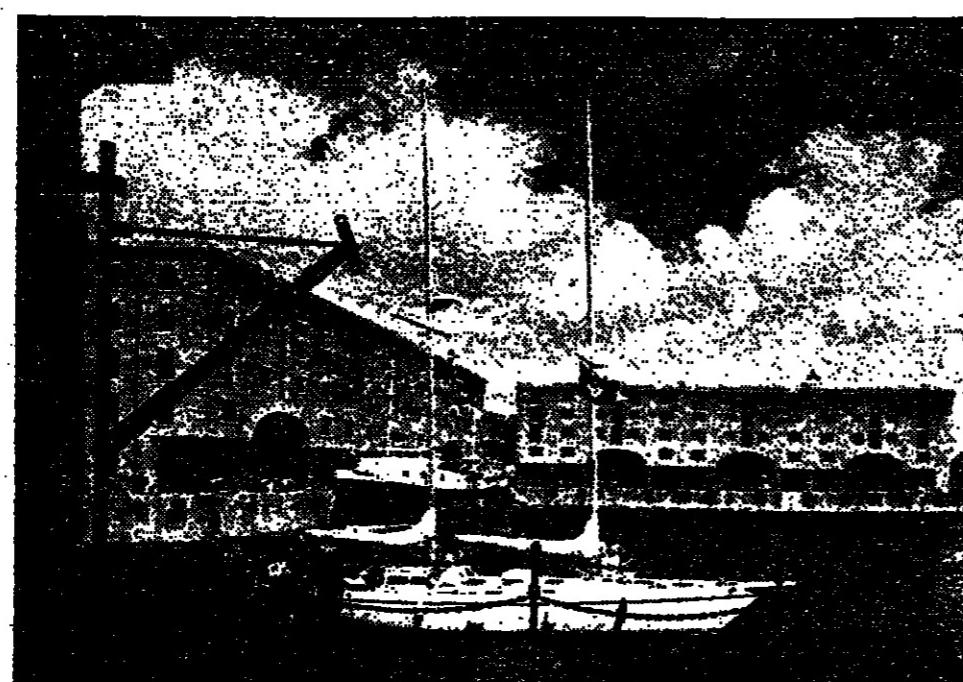
Sept 13-19 Oct 16-17

## THE ARTS

## Architecture

Colin Amery

## A sense of marine dignity



The revitalised Albert Dock in Liverpool: classical and functional

Liverpool's days of grandeur are over and the city's problems are scattered across the docks. Many of the disastrous decisions since the end of the Second World War have, however, been environmental and too many people have had to live in ill-conceived high-rise blocks now deemed uninhabitable. The City Corporation has allowed far too many Georgian streets to be demolished and the revival of interest in the historic fabric has only been made possible by the intervention of the Government and the creation of the Merseyside Development Corporation.

The Albert Dock represents the very dross of the architecture of the functional tradition. There are five ranges of grand warehouses surrounding the basin, massive in their brick blankness with arches resting on solemn lines of cast-iron Tuscan columns.

St Katherine's Dock in London had this sense of plain merchant splendour until practically all of the great warehouses were ruthlessly demolished. St Katherine's was earlier than Albert although both share the hand of Philip Hardwick. He designed the London dock buildings in 1858 and they were built with stone. Hardwick's Liverpool is to become the Albert Dock, which was opened in 1946.

Hardy gave Albert Dock a rare kind of classical presence. The solidity of the blocks of warehouses echoed the weight of the bulky ships and suggested a sense of power over the vagaries of the tides and seas. Albert Dock was a grand haven, a solid base for the trading sons of the Empire. Old engravings show the Imperial pride that Liverpool once engendered with the Prince Consort sweeping into the Albert Dock in the Royal Yacht dressed overall.

## Verdi &amp; Monteverdi/Albert Hall, Radio 3

Andrew Clements

There was an Italian feel to Saturday night's Proms: Verdi's Requiem to begin, then a late-evening programme of madrigals centred on Monteverdi. The orchestra for the Requiem was the BBC Symphony, the choir the combined forces of the BBC Symphony Chorus, the Leeds Festival Chorus and the London Philharmonic Choir. But conductor and soloists had strong affiliations with the English National Opera: Mark Elder, Rosalind Plowright, Linda Finnie, Dennis O'Neill and John Tomlinson.

Despite their pedigree, it was curiously the less extravagant dramatic moments of the Requiem that received the most detailed and refined treatment from Mr Elder and his team. There was even the feeling that the grandest passages were deliberately underplayed. For instance, favoured fastish, light-weight tempi over sheer noise; even with over 400 voices the

music was never allowed to become muscle-bound. The result was to bring light and shade into this score, rather than to deprive it of essential character.

Certainly all the solo singing was most strongly characterised.

Mr Tomlinson's "Mors stuprata" was superb.

Miss Finnie and Miss Plowright together in the Recoradore and at the opening of the Agnus Dei, Miss Plowright alone in the Offertorio, all gas, the impression of most careful preparation and attention to the function of their contributions within the music plan; as quartet they seemed most nicely balanced. How well the come upon an account of the Verdi Requiem especially lacking in movement and intent only upon producing a tightly coherent and lucid presentation of the score.

Recently the Consort of Musicks has emerged as a kind of 17th-century equivalent of the Songmakers' Almanac, giv-

ing each of its programmes a well-defined profile and raison d'être. Thus, while its programme on Saturday evening took Monteverdi as its starting point, it did so to demonstrate how his influence was passed on to disciplines that were it was disseminated in England: Monteverdi himself was paired with Giacomo d'India, rehabilitated by the New Grove to come only to Monteverdi as a composer of vocal music in the early 17th century; the English school was represented by Thomas Weelkes and Walter Porter.

It proved to be a fascinating portrait, superbly delivered by Anthony Rooley and his singers, with discoveries to be made at every turn: a superbly ornate madrigal for solo bass by d'India, an ambitious instrumental toccata by Porter preceding one of his settings, above all the sensuously intertwined lines in the Monteverdi songs of love and war.

Teach is one of two rival casual employees at Donny's re-sale junk shop. A valuable

sibility for the infrastructure and weather-proofing. Arrowcroft's architects are the Franklin Stafford Partnership. The Merseyside Development Corporation took over Albert Dock and is redeveloping it in partnership with the London developers the Arrowcroft Group. They envisage a five-year project converting the warehouses into a mixture of offices, residential, shops, bars and museums. The total cost is expected to be more than £100m.

The development corporation is meeting a large part of the initial cost, taking on responsi-

bility for the infrastructure and weather-proofing. Arrowcroft's architects are the Franklin Stafford Partnership. The Merseyside Development Corporation took over Albert Dock and is redeveloping it in partnership with the London developers the Arrowcroft Group. They envisage a five-year project converting the warehouses into a mixture of offices, residential, shops, bars and museums. The total cost is expected to be more than £100m.

The uses are mixed. Offices occupy the upper floors of this first scheme with shops and food establishments on the ground floors. A new mezzanine level has been tactfully inserted to increase the office space and to "humanise" the lower

levels. The architects have designed this additional level in timber—the one material never used before in the construction of this fireproof iron and steel building.

It is relatively unobtrusive as an addition but emphasises the problems of doing anything to such an uncompromising and powerful piece of architecture.

To date there are a dozen or so shops and a pub in the vaults

all of which show that the Albert Dock could work as well as Covent Garden or New York as long as there are enough people willing to visit and spend money.

The architecture is so strong that there is little need for the "humanising" elements to be loved by developers. Indoor plants look ridiculous here. The existing brick-vaulted structure with its quarry tiled floors and all the surrounding elements—cranes, winches, chains and bolts—provide enough visual and architectural interest.

The Merseyside Maritime Museum now occupies part of Albert Dock and the architect Holton Associates and Brock Carrington are responsible for the adaptation of D block into a part of the Museum. The boatsheds, workshops and pilot-boats building are already parts of the Museum that have been open since 1980.

The addition of the Albert Dock premises make it possible to show ships and a tableau about docking by the waterside. There is something poignant about the wax figures of the dockers loading imaginary loads on to imaginary ships that sail away, I forget who it was that suggested that the UK should become the Museum of Industrial Archaeology for the whole of Europe—but sometimes history is in complete obscurity that day seems unnervingly close.

It is nonetheless wonderful to see these magnificent docks returning to some kind of life and it is devoutly to be wished that they will help with the real regeneration of Liverpool. There is a danger that, like San Francisco's renovated chocolate factory, it will just become a prototype for the others.

The uses are mixed. Offices occupy the upper floors of this first scheme with shops and food establishments on the ground floors. A new mezzanine level has been tactfully inserted to increase the office space and to "humanise" the lower

levels. The architects have designed this additional level in timber—the one material never used before in the construction of this fireproof iron and steel building.

It is relatively unobtrusive as an addition but emphasises the problems of doing anything to such an uncompromising and powerful piece of architecture.

To date there are a dozen or so shops and a pub in the vaults

all of which show that the Albert Dock could work as well as Covent Garden or New York as long as there are enough people willing to visit and spend money.

The architecture is so strong that there is little need for the "humanising" elements to be loved by developers. Indoor plants look ridiculous here. The existing brick-vaulted structure with its quarry tiled floors and all the surrounding elements—cranes, winches, chains and bolts—provide enough visual and architectural interest.

The Merseyside Maritime Museum now occupies part of Albert Dock and the architect Holton Associates and Brock Carrington are responsible for the adaptation of D block into a part of the Museum. The boatsheds, workshops and pilot-boats building are already parts of the Museum that have been open since 1980.

The addition of the Albert Dock premises make it possible to show ships and a tableau about docking by the waterside. There is something poignant about the wax figures of the dockers loading imaginary loads on to imaginary ships that sail away, I forget who it was that suggested that the UK should become the Museum of Industrial Archaeology for the whole of Europe—but sometimes history is in complete obscurity that day seems unnervingly close.

It is nonetheless wonderful to see these magnificent docks returning to some kind of life and it is devoutly to be wished that they will help with the real regeneration of Liverpool. There is a danger that, like San Francisco's renovated chocolate factory, it will just become a prototype for the others.

The uses are mixed. Offices occupy the upper floors of this first scheme with shops and food establishments on the ground floors. A new mezzanine level has been tactfully inserted to increase the office space and to "humanise" the lower

levels. The architects have designed this additional level in timber—the one material never used before in the construction of this fireproof iron and steel building.

It is relatively unobtrusive as an addition but emphasises the problems of doing anything to such an uncompromising and powerful piece of architecture.

To date there are a dozen or so shops and a pub in the vaults

all of which show that the Albert Dock could work as well as Covent Garden or New York as long as there are enough people willing to visit and spend money.

The architecture is so strong that there is little need for the "humanising" elements to be loved by developers. Indoor plants look ridiculous here. The existing brick-vaulted structure with its quarry tiled floors and all the surrounding elements—cranes, winches, chains and bolts—provide enough visual and architectural interest.

The Merseyside Maritime Museum now occupies part of Albert Dock and the architect Holton Associates and Brock Carrington are responsible for the adaptation of D block into a part of the Museum. The boatsheds, workshops and pilot-boats building are already parts of the Museum that have been open since 1980.

The addition of the Albert Dock premises make it possible to show ships and a tableau about docking by the waterside. There is something poignant about the wax figures of the dockers loading imaginary loads on to imaginary ships that sail away, I forget who it was that suggested that the UK should become the Museum of Industrial Archaeology for the whole of Europe—but sometimes history is in complete obscurity that day seems unnervingly close.

It is nonetheless wonderful to see these magnificent docks returning to some kind of life and it is devoutly to be wished that they will help with the real regeneration of Liverpool. There is a danger that, like San Francisco's renovated chocolate factory, it will just become a prototype for the others.

The uses are mixed. Offices occupy the upper floors of this first scheme with shops and food establishments on the ground floors. A new mezzanine level has been tactfully inserted to increase the office space and to "humanise" the lower

levels. The architects have designed this additional level in timber—the one material never used before in the construction of this fireproof iron and steel building.

It is relatively unobtrusive as an addition but emphasises the problems of doing anything to such an uncompromising and powerful piece of architecture.

To date there are a dozen or so shops and a pub in the vaults

all of which show that the Albert Dock could work as well as Covent Garden or New York as long as there are enough people willing to visit and spend money.

The architecture is so strong that there is little need for the "humanising" elements to be loved by developers. Indoor plants look ridiculous here. The existing brick-vaulted structure with its quarry tiled floors and all the surrounding elements—cranes, winches, chains and bolts—provide enough visual and architectural interest.

The Merseyside Maritime Museum now occupies part of Albert Dock and the architect Holton Associates and Brock Carrington are responsible for the adaptation of D block into a part of the Museum. The boatsheds, workshops and pilot-boats building are already parts of the Museum that have been open since 1980.

The addition of the Albert Dock premises make it possible to show ships and a tableau about docking by the waterside. There is something poignant about the wax figures of the dockers loading imaginary loads on to imaginary ships that sail away, I forget who it was that suggested that the UK should become the Museum of Industrial Archaeology for the whole of Europe—but sometimes history is in complete obscurity that day seems unnervingly close.

It is nonetheless wonderful to see these magnificent docks returning to some kind of life and it is devoutly to be wished that they will help with the real regeneration of Liverpool. There is a danger that, like San Francisco's renovated chocolate factory, it will just become a prototype for the others.

The uses are mixed. Offices occupy the upper floors of this first scheme with shops and food establishments on the ground floors. A new mezzanine level has been tactfully inserted to increase the office space and to "humanise" the lower

levels. The architects have designed this additional level in timber—the one material never used before in the construction of this fireproof iron and steel building.

It is relatively unobtrusive as an addition but emphasises the problems of doing anything to such an uncompromising and powerful piece of architecture.

To date there are a dozen or so shops and a pub in the vaults

all of which show that the Albert Dock could work as well as Covent Garden or New York as long as there are enough people willing to visit and spend money.

The architecture is so strong that there is little need for the "humanising" elements to be loved by developers. Indoor plants look ridiculous here. The existing brick-vaulted structure with its quarry tiled floors and all the surrounding elements—cranes, winches, chains and bolts—provide enough visual and architectural interest.

The Merseyside Maritime Museum now occupies part of Albert Dock and the architect Holton Associates and Brock Carrington are responsible for the adaptation of D block into a part of the Museum. The boatsheds, workshops and pilot-boats building are already parts of the Museum that have been open since 1980.

The addition of the Albert Dock premises make it possible to show ships and a tableau about docking by the waterside. There is something poignant about the wax figures of the dockers loading imaginary loads on to imaginary ships that sail away, I forget who it was that suggested that the UK should become the Museum of Industrial Archaeology for the whole of Europe—but sometimes history is in complete obscurity that day seems unnervingly close.

It is nonetheless wonderful to see these magnificent docks returning to some kind of life and it is devoutly to be wished that they will help with the real regeneration of Liverpool. There is a danger that, like San Francisco's renovated chocolate factory, it will just become a prototype for the others.

The uses are mixed. Offices occupy the upper floors of this first scheme with shops and food establishments on the ground floors. A new mezzanine level has been tactfully inserted to increase the office space and to "humanise" the lower

levels. The architects have designed this additional level in timber—the one material never used before in the construction of this fireproof iron and steel building.

It is relatively unobtrusive as an addition but emphasises the problems of doing anything to such an uncompromising and powerful piece of architecture.

To date there are a dozen or so shops and a pub in the vaults

all of which show that the Albert Dock could work as well as Covent Garden or New York as long as there are enough people willing to visit and spend money.

The architecture is so strong that there is little need for the "humanising" elements to be loved by developers. Indoor plants look ridiculous here. The existing brick-vaulted structure with its quarry tiled floors and all the surrounding elements—cranes, winches, chains and bolts—provide enough visual and architectural interest.

The Merseyside Maritime Museum now occupies part of Albert Dock and the architect Holton Associates and Brock Carrington are responsible for the adaptation of D block into a part of the Museum. The boatsheds, workshops and pilot-boats building are already parts of the Museum that have been open since 1980.

The addition of the Albert Dock premises make it possible to show ships and a tableau about docking by the waterside. There is something poignant about the wax figures of the dockers loading imaginary loads on to imaginary ships that sail away, I forget who it was that suggested that the UK should become the Museum of Industrial Archaeology for the whole of Europe—but sometimes history is in complete obscurity that day seems unnervingly close.

It is nonetheless wonderful to see these magnificent docks returning to some kind of life and it is devoutly to be wished that they will help with the real regeneration of Liverpool. There is a danger that, like San Francisco's renovated chocolate factory, it will just become a prototype for the others.

The uses are mixed. Offices occupy the upper floors of this first scheme with shops and food establishments on the ground floors. A new mezzanine level has been tactfully inserted to increase the office space and to "humanise" the lower

levels. The architects have designed this additional level in timber—the one material never used before in the construction of this fireproof iron and steel building.

It is relatively unobtrusive as an addition but emphasises the problems of doing anything to such an uncompromising and powerful piece of architecture.

To date there are a dozen or so shops and a pub in the vaults

all of which show that the Albert Dock could work as well as Covent Garden or New York as long as there are enough people willing to visit and spend money.

The architecture is so strong that there is little need for the "humanising" elements to be loved by developers. Indoor plants look ridiculous here. The existing brick-vaulted structure with its quarry tiled floors and all the surrounding elements—cranes, winches, chains and bolts—provide enough visual and architectural interest.

The Merseyside Maritime Museum now occupies part of Albert Dock and the architect Holton Associates and Brock Carrington are responsible for the adaptation of D block into a part of the Museum. The boatsheds, workshops and pilot-boats building are already parts of the Museum that have been open since 1980.

The addition of the Albert Dock premises make it possible to show ships and a tableau about docking by the waterside. There is something poignant about the wax figures of the dockers loading imaginary loads on to imaginary ships that sail away, I forget who it was that suggested that the UK should become the Museum of Industrial Archaeology for the whole of Europe—but sometimes history is in complete obscurity that day seems unnervingly close.

It is nonetheless wonderful to see these magnificent docks returning to some kind of life and it is devoutly to be wished that they will help with the real regeneration of Liverpool. There is a danger that, like San Francisco's renovated chocolate factory, it will just become a prototype for the others.

The uses are mixed. Offices occupy the upper floors of this first scheme with shops and food establishments on the ground floors. A new mezzanine level has been tactfully inserted to increase the office space and to "humanise" the lower

levels. The architects have designed this additional level in timber—the one material never used before in the construction of this fireproof iron and steel building.

It is relatively unobtrusive as an addition but emphasises the problems of doing anything to such an uncompromising and powerful piece of architecture.

To date there are a dozen or so shops and a pub in the vaults

all of which show that the Albert Dock could work as well as Covent Garden or New York as long as there are enough people willing to visit and spend money.

The architecture is so strong that there is little need for the "humanising" elements to be loved by developers. Indoor plants look ridiculous here. The existing brick-vaulted structure with its quarry tiled floors and all the surrounding elements—cranes, winches, chains and bolts—provide enough visual and architectural interest.

The Merseyside Maritime Museum now occupies part of Albert Dock and the architect Holton Associates and Brock Carrington are responsible for the adaptation of D block into a part of the Museum. The boatsheds, workshops and pilot-boats building are already parts of the Museum that have been open since 1980.

The addition of the Albert Dock premises make it possible to show ships and a tableau about docking by the waterside. There is something poignant about the wax figures of the dockers loading imaginary loads on to imaginary ships that sail away, I forget who it was that suggested that the UK should become the Museum of Industrial Archaeology for the whole of Europe—but sometimes history is in complete obscurity that day seems unnervingly close.

It is nonetheless wonderful to see these magnificent docks returning to some kind of life and it is devoutly to be wished that they will help with the real regeneration of Liverpool. There is a danger

## FINANCIALTIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantimo, London PS4. Telex: 8954871  
Telephone: 01-248 8000

Monday August 6 1984

## Talking again with Poland

PRESIDENT Reagan's half-lifting of U.S. sanctions on Poland—allow resumption of landing rights in the U.S. for Polish airlines, of bilateral scientific exchanges and of negotiations for Poland to enter the International Monetary Fund—is not the most dramatic response to General Jaruzelski's political program and aims.

But it is to be strongly welcomed, because it will help restart a dialogue between Poland and the West who have barely been on speaking terms for the past two-and-a-half years. West European governments, some of which have been pressing for months for an end to the western ostracism of Warsaw, are likely to take the U.S. move as signs for Nato to drop its self-imposed ban on ministerial visits to Poland.

Such visits could have the important side-effect of not leaving President Honecker of East Germany so exposed, in his current row with Moscow over inter-German relations, as virtually the only East European pursuing an active diplomatic approach towards the West.

The immediate response in Warsaw to President Reagan's failure, so to speak, to award it full marks for its amnesty gesture has been grudging. "Poland is not a pup in a Sunday school with Ronald Reagan its teacher authorised to give grades," complained the Polish government spokesman. The sour reaction was inevitable, because of Warsaw's unwarranted high expectations. The Jaruzelski government seems to have expected Washington to resume trade credits which no Western governments are likely to give because of Poland's virtual bankruptcy—and most favoured nation (MFN) tariff treatment for Polish exports.

### Caveats

Mr Reagan obviously has his political constraints during an election campaign. His partial relaxation of sanctions will confer little or no immediate benefit on the Polish economy (indeed it could be negative if Polish flights to the U.S. were operating at a loss). Clearly, however, entry into the IMF—which has been blocking—could be a great potential help to Poland.

But there are two caveats. The first is that the U.S. has said it will not give the green light to Poland's IMF negotiations until the 11 most important Solidarity and KOR

movement leaders are actually out of jail. The first of the 11, Mr Adam Michnik, was freed over the weekend, and the rest are due out before the end of this month. The second precondition, agreed by all Poland's western government creditors, is that Warsaw must first make good its record to repay some of its accumulated debts to all official creditors. So far, Warsaw has brought official debt rescheduling talks to a grinding halt by its refusal to pay the U.S. anything. There is no basis for this discrimination against the U.S., particularly in the light of Mr Reagan's latest move.

Some officials in Warsaw have hinted that Poland may, in fact, be backing away from its IMF application of May 1981. Poland, of course, has a perfect right to withdraw its IMF bid. It could perhaps argue that in the past couple of years its relations with the West have grown so bad and that its economy has been so forcibly re-oriented towards Comecon as to make IMF membership less interesting.

But what should not pass unchallenged is the comment from one Warsaw official, quoting President Ceausescu of Romania (an IMF member), that "the IMF discriminates against its socialist members." In fact, the Fund has stressed that its members can adopt any economic system they want. In a recent policy paper, it emphasised that it laid down uniform goals (balance of payments improvement and so on), but not uniform means to achieve these goals. It is true that the Fund has some trouble with things like artificial and multiple exchange or foreign exchange retention quotas, since they distort free trade and comparative advantage.

There are phenomena prevalent in, but by no means confined to, Eastern Europe. The fact is that badly run economies everywhere will have trouble negotiating loan terms with the IMF.

If Poland does decide to press ahead with IMF talks—now that the main roadblock of U.S. political opposition is being removed—it will be in the long-term interest of Poland and the West. It would give Poland a freedom of economic manoeuvre and a potential source of finance that it would otherwise not have, while giving Poland's western creditors any IMF supervision would enhance the prospects of them getting their money back.

## IBM and its competitors

THE SETTLEMENT of the long-running EEC competition case against International Business Machines last week is unlikely to change dramatically the shape of the international computer industry. But it goes some way to meeting anxieties among smaller rivals that the terms of industry competition appear increasingly to be operating in IBM's favour.

Without requiring any far-reaching upheaval in IBM's business practices, the settlement at least removes an element of unpredictability from its tactics. IBM has committed itself for the first time to a schedule for publishing valuable product "interface" information which it previously disclosed largely as and when it saw fit.

For IBM to acknowledge even an obligation as modest as this is unusual. It has always insisted on exercising the maximum autonomy over its own affairs consistent with the law and commercial propriety but it appears to have concluded that its European business would suffer more from the political fall-out of a prolonged confrontation with the EEC than from a compromise in Brussels.

### Pre-eminence

Beyond the specifics of the settlement, however, looms a larger question. Though the EEC's choice that IBM is a dominant supplier remains unproven, few other companies have ever enjoyed comparable worldwide pre-eminence in any industry as economically and strategically important as information processing is today. IBM is able, to a far greater extent than any other company, to influence the terms of competition, in markets ranging from big "mainframe" processors to desktop personal computers. For many of the world's largest computer users, IBM is quite simply the de facto standard.

It does not appear healthy that the undisputed leader in a major industry, however ethical its business practices, should be able to set so many of the rules by which its competitors are obliged to play. But it is also hard to see how this situation can be changed greatly in the

near term. In Europe, the IBM challenge has undoubtedly helped to spur new forms of technological collaboration, such as Esprit, the EEC's joint research programme, and the search for "open" standards in computer communication. But the EEC is still far from agreeing on anything resembling a common high-technology policy.

Meanwhile, Italy's Olivetti and the Dutch Philips group have allied themselves with American Telephone and Telegraph, which may prove IBM's strongest future competitor on world markets. British Telecom, on the other hand, is aligning itself closely with IBM, while ICL's commercial prospects depend heavily on its links with Japan's Fujitsu.

Many EEC governments view IBM with decided ambivalence. While valuing the investments and jobs which it brings to the region, they fear its impact on indigenous competition. Recent tensions over U.S. curbs on high-technology trade have also demonstrated that, much as IBM may advertise its "Europeanness," it is ultimately subject to American control.

It would be a retrograde, and probably self-defeating, step for European governments to try to keep IBM at bay by reverting to crude discriminatory measures. The failure of past efforts to breed "national champions" behind protective barriers has shown that locking out international competition is no way to encourage the development of world-class high-technology industries.

But IBM, for its part, must also recognise the sensitive political realities in Europe. In particular, it cannot expect Europeans to accept as readily as Americans the argument that dramatically aggressive commercial tactics are justified by the need to meet the challenge from Japan. Most of its European competitors already regard IBM as a far more serious threat than the Japanese.

Governments for their part must do everything in their power to preserve competition and to ensure that barriers to new entrants are kept as low as possible.

A GHOST has slipped forth from a long locked diplomatic cellar. Flitting on the edge of the European stage once more is the German Question, the quandary of the identity and boundaries of the German nation, after the miseries it has caused this century.

For confirmation, one need look no further than the reverberations set loose by the present warming of relations between Bonn and East Berlin.

Their new agreement, a DM 950m bank credit guaranteed by the West German Government, against some distinctly modest humanitarian concessions from its eastern neighbour, seems hardly the stuff to change history.

Yet the reactions it has already drawn have come from the families of Nazis, however belatedly enough of an obvious but awkward truth: that the post-war order of Europe and the balance thereof between East and West, are crystallised around the unnatural division of the German people.

Some officials in Warsaw have hinted that Poland may, in fact, be backing away from its IMF application of May 1981.

Pravda, of course, has a perfect right to withdraw its IMF bid. It could perhaps argue that in the past couple of years its relations with the West have grown so bad and that its economy has been so forcibly re-oriented towards Comecon as to make IMF membership less interesting.

But what should not pass unchallenged is the comment from one Warsaw official, quoting President Ceausescu of Romania (an IMF member), that "the IMF discriminates against its socialist members."

In fact, the Fund has stressed that its members can adopt any economic system they want. In a recent policy paper, it emphasised that it laid down uniform goals (balance of payments improvement and so on), but not uniform means to achieve these goals. It is true that the Fund has some trouble with things like artificial and multiple exchange or foreign exchange retention quotas, since they distort free trade and comparative advantage.

There are phenomena prevalent in, but by no means confined to, Eastern Europe. The fact is that badly run economies everywhere will have trouble negotiating loan terms with the IMF.

If Poland does decide to press ahead with IMF talks—now that the main roadblock of U.S. political opposition is being removed—it will be in the long-term interest of Poland and the West. It would give Poland a freedom of economic manoeuvre and a potential source of finance that it would otherwise not have, while giving Poland's western creditors any IMF supervision would enhance the prospects of them getting their money back.

And it should not be forgotten that the West too has been quietly satisfied at the post-war answer to the German Question. It was after all an eminent Frenchman in the 1950s who remarked: "J'aime l'Allemagne, je suis heureux qu'il y ait une de Gaulle." ("I'm fond of Germany I'm delighted there are two").

No wonder, then, that everyone is watching the renewed German-German courtship so intently.

From the Russian viewpoint, it is a case of a once tolerated flirtation which has got out of hand. Control of East Germany has always been the key to Moscow's ability to manipulate the mood of West Germany, in the pursuit of its long-term goal of luring Bonn free from Nato.

From early 1983 on, on the instructions of Yuri Andropov, the late Soviet leader, and with the full agreement of Herr

## EAST-WEST GERMAN RELATIONS

# The flirtation worries Moscow

By Rupert Cornwell in Bonn and Leslie Colitt in West Berlin



The Berlin Wall—symbol of the divide still separating Chancellor Kohl (left) and Herr Honecker (right)

Honecker, the siren song was duly sent forth. The bait of better relations with the East would be used to increase opposition within West Germany to the planned deployment of new NATO nuclear missiles.

Despite that, the missiles were approved by the Bonn Parliament in November 1983. But the true target, of course, has not been so much the capitalists in Bonn, but the hitherto client Communist leadership in East Berlin. And the warning to Herr Erich Honecker, the East German leader, about threats to "undermine the Socialist order in the German Democratic Republic" is one of the most serious in the Soviet arsenal.

But the true target, of course, has not been so much the capitalists in Bonn, but the hitherto client Communist leadership in East Berlin. And the warning to Herr Erich Honecker, the East German leader, about threats to "undermine the Socialist order in the German Democratic Republic" is one of the most serious in the Soviet arsenal.

A first loan of DM 1bn had been agreed in the summer of 1983; even the Soviet walkout from the Geneva arms talks, in retaliation for deployment of missile interceptors, interrupted the game that day. Indeed both heart and hand argued for its continuation.

East Berlin needed Western hard currency to help reduce its debt and press on with economic overhaul; the centre-right coalition in Bonn under Chancellor Helmut Kohl could point to its inner German policy as an indisputable success at which few could cavil. Trade between the two Germans jumped 3 per cent in 1983, far faster than West German trade as a whole.

The permission for an unprecedented 27,000 East Germans to emigrate to the West in the first six months of 1984 also served the interests of both sides.

The deal enabled Herr Honecker to relieve internal political pressures (at the risk, admittedly of encouraging new ones), and at the same time rid himself of troublesome opponents of the regime. The East Germans also received payment from Bonn for the emigres. For West Germany, the deal was proof that the ugliest and most fortified border in Europe was not without chinks.

Then on July 25 came the announcement of a second credit, this time for DM 950m, from Bonn in return for a clutch of measures by East Germany to make human contacts just a little easier between inhabitants of the divided halves of the nation. All will be crowned by the working visit to West Germany by Herr Honecker this September, the first such by an East German leader, unless of course the fate could overtake East Germany but from the opposite direction.

Not that that is a serious proposition, with 380,000 Soviet troops stationed on East German territory, and East Berlin wholly dependent on Moscow for energy and raw materials. But the count-

which hotted up a month ago with the astonishing abuse piled upon a supposedly "reunited" West Germany after the 35th anniversary of the German Democratic Republic, the West Germans insist.

Outwardly, too, Bonn is reacting with studied calm to the latest turbulence. Its refusal to be rattled reflects the general domestic support for the Government's policy towards East Germany except from those who feel that too much has been given, and not enough extracted in return. But to that it might be retorted that even the modest steps so far have drawn fierce Soviet pressure down on East Berlin.

So will Herr Honecker travel West this September, to sample his favorite wine from his native Saxon vineyards with the Chancellor in Bad Kreuznach, the Rhineland Palatinate spa? At the moment, and in spite of the fact that such a trip would come just ten days before ceremonies at home to mark the 35th anniversary of the German Democratic Republic, the West Germans insist.

Some observers speculate that he may try (or rather be forced to try) to squeeze new concessions of his own out of West Germany. Indeed Pravda on July 27 reminded Herr Honecker of the demands he raised in 1980 as a precondition for normal relations with Bonn—the Olympic boycott was making headlines. How strange it might have looked for Moscow to be pointing first and bringing up Western sports while accepting this Western courtship by a fellow boycotter of the Games.

Entangled with these considerations, almost certainly, was the instinctive Russian fear, for historical reasons, of anything which might portend a reunited Germany. The spectre, moreover, is a useful one to conjure up when "Fortress Russia" is the order of the day, and preparations are under way for huge celebrations to mark the 40th anniversary of the defeat of Hitler next spring.

The trouble is, things are more complicated than that. Within Eastern Europe, Hungary has come out in favour of Herr Honecker's Westpolitik—in some ways an unusual entente, in the light of the criticism East Berlin used to level at Budapest for its espousal of market orientated economic reforms.

More tantalisingly, however, there are signs that the Russians themselves might be split on their German policy. Pravda on August 2 accused Bonn of employing economic ties as a means of meddling in East German affairs. Be that as it may, the Government paper *Izvestia*, just 24 hours earlier, had gone out of its way to

try, if possible, strategically even more vital for the Warsaw Pact than is West Germany for Nato.

East Germany is not just the front line, looking westward. It boasts the East bloc's most successful and advanced economy, and its armed forces are the cream of Moscow's allies. Above all it represents the western prong of the pincer which holds volatile, recalcitrant Poland to heel.

Given all this, the Kremlin—and, as most suspect, Mr Andrei Gromyko the ascendant Foreign Minister in particular—have done their sums and calculate that the stick is a more sensible bet currently than the carrot. There would be several factors contributing to the change,

## Men and Matters

investment—though that estimate may be on the modest side.

He has to pay for the rental of stadiums, which can cost \$100,000 a performance, as well as security, electrical systems and two 175-ton stages. But he stands to make a healthy margin on all the assorted Jackson memorabilia from gloves to T-shirts.

The deal enabled Herr Honecker to relieve internal political pressures (at the risk, admittedly of encouraging new ones), and at the same time rid himself of troublesome opponents of the regime. The East Germans also received payment from Bonn for the emigres. For West Germany, the deal was proof that the ugliest and most fortified border in Europe was not without chinks.

This, at least, seems to be one loan on which Crocker is going to get his money back.

It would be a retrograde, and probably self-defeating, step for European governments to try to keep IBM at bay by reverting to crude discriminatory measures.

The failure of past efforts to breed "national champions" behind protective barriers has shown that locking out international competition is no way to encourage the development of world-class high-technology industries.

But IBM, for its part, must also recognise the sensitive political realities in Europe. In particular, it cannot expect Europeans to accept as readily as Americans the argument that dramatically aggressive commercial tactics are justified by the need to meet the challenge from Japan.

Most of its European competitors already regard IBM as a far more serious threat than the Japanese.

It would be a retrograde, and probably self-defeating, step for European governments to try to keep IBM at bay by reverting to crude discriminatory measures.

The failure of past efforts to breed "national champions" behind protective barriers has shown that locking out international competition is no way to encourage the development of world-class high-technology industries.

But IBM, for its part, must also recognise the sensitive political realities in Europe. In particular, it cannot expect Europeans to accept as readily as Americans the argument that dramatically aggressive commercial tactics are justified by the need to meet the challenge from Japan.

Most of its European competitors already regard IBM as a far more serious threat than the Japanese.

It would be a retrograde, and probably self-defeating, step for European governments to try to keep IBM at bay by reverting to crude discriminatory measures.

The failure of past efforts to breed "national champions" behind protective barriers has shown that locking out international competition is no way to encourage the development of world-class high-technology industries.

But IBM, for its part, must also recognise the sensitive political realities in Europe. In particular, it cannot expect Europeans to accept as readily as Americans the argument that dramatically aggressive commercial tactics are justified by the need to meet the challenge from Japan.

Most of its European competitors already regard IBM as a far more serious threat than the Japanese.

It would be a retrograde, and probably self-defeating, step for European governments to try to keep IBM at bay by reverting to crude discriminatory measures.

The failure of past efforts to breed "national champions" behind protective barriers has shown that locking out international competition is no way to encourage the development of world-class high-technology industries.

But IBM, for its part, must also recognise the sensitive political realities in Europe. In particular, it cannot expect Europeans to accept as readily as Americans the argument that dramatically aggressive commercial tactics are justified by the need to meet the challenge from Japan.

Most of its European competitors already regard IBM as a far more serious threat than the Japanese.

It would be a retrograde, and probably self-defeating, step for European governments to try to keep IBM at bay by reverting to crude discriminatory measures.

The failure of past efforts to breed "national champions" behind protective barriers has shown that locking out international competition is no way to encourage the development of world-class high-technology industries.

But IBM, for its part, must also recognise the sensitive political realities in Europe. In particular, it cannot expect Europeans to accept as readily as Americans the argument that dramatically aggressive commercial tactics are justified by the need to meet the challenge from Japan.

Most of its European competitors already regard IBM as a far more serious threat than the Japanese.

It would be a retrograde, and probably self-defeating, step for European governments to try to keep IBM at bay by reverting to crude discriminatory measures.

## STOCKBROKERS AND THE CITY REVOLUTION

# The London marriage market

By Barry Riley, Financial Editor



ALLIANCES OF LEADING BROKERS

Stockbrokers	Investor/owner
James Capel	Grindlays Bank
Capel-Care Myers	National Westminster Bank
Cazenove	Samuel Montagu
Fielding Newson-Smith	—
W. Greenwell	Kleinwort Benson
Grievson Grant	Security Pacific
Hoare Govett	Mercantile House
Lam & Crukshank	Shearson Lehman-American Express
L. Messei	—
Mullens	—
Pemberton & Boyle	Skandia
Phillips & Drew	Charter Consolidated
Quilter Goodison	—
Rowe & Pitman	—
Scrimgeour Kemp-Gee	Citicorp
Sims & Coates	—
Vickers da Costa	Hill Samuel
Williams de Broe Hill Chaplin	Barclays Bank
Wood Mackenzie	—
De Zoete & Bevan	—

have led to hints of internal dissent.

The partnership structure has generated very high incomes—more than £100,000 a year from middle-ranking partners in successful firms, at least during the past couple of profitable years—on a low capital basis.

For the senior partner clearing a million or two, the loss of independence has adequate compensations. But younger partners may get little—and may be told that they are to merge with the corresponding department of a bank, or fit in with the business plan of an aggressively run securities group, have indicated their willingness to make such funds available, though no such investments have yet been announced.

In the meantime a number of potential buyers of broking firms remain unsatisfied. Big London merchant banks like Warburg, Morgan Grenfell and Schroders have not come into the picture so far (though the first two have bought stakes in jobbing firms) and the Americans could obviously arrive in greater numbers (brokers report that Citicorp is in the market for a London firm to complement Vickers da Costa, bought primarily for its Far Eastern operations). The Japanese securities houses and the Continental European banks have kept low profiles but may not always do so.

Some major contenders have, however, shown themselves unwilling to pay current prices

—reported to run to something like 15 times earnings and 2½ per cent of funds under management.

Having talked at one time with stockbrokers of the Caluire &amp; James Capel and Wood Mackenzie, Exco will not be wholly content with its modest purchase of Galloway and Pearson, one of the middle-ranking London firms (its plan to set up its own new London broking firm was blocked by the Stock Exchange). It will want more powerful representation in due course.

And Lloyds Bank stands out as the only clearing bank not to get involved in London stock market deals so far—it is looking for opportunities which do not involve huge capital spending on the scale of that involved in Barclay's twin purchases of Wedd Durlacher and brokers De Zoete and Bevan.

There is not much doubt that there will be a shakeout in the London stock market in the next two or three years. But it is not so clear that it will be drastic enough to satisfy ambitions of the cheap buyers.

The shakeout could come at two levels. At the corporate level, brokerage firms could start to change hands because their parents lose enthusiasm, or themselves run into ownership changes or financial problems.

The attempts to prise Hoare Govett away from Security Pacific are an early indicator of this trend (and the door here is not yet quite closed to a determined bidder). Moreover, there has recently been speculation about a bid for Charter Consolidated, partner of Rowe &amp; Pitman, and about the future of Samuel Montagu (linked to Greenwell) within the troubled Midland Bank group.

Undoubtedly, the nerves of some of the investors in broking firms will be tested during the coming restructuring of the London market, especially if the changeover to the new trading system coincides with a bear market.

Particular problems could be seen in gilt-edged, where there could easily be more than 30 applicants for inclusion on the list of market-makers. But it is hard to see that decent living could be made by more than 10 to 15. There could be a costly war of attrition unless the Bank of England is very choosy in admitting market-makers to the new system.

But the shakeout will also be seen at the personal level, where individual brokers—and perhaps more significantly, departmental teams—will become frustrated when their firms move under new, more bureaucratic and remote ownership.

New systems to provide incentives and rewards will have to be developed in London. No doubt many of them will be borrowed from New York models.

But it will be difficult to make them work as well as the partnership structure, which is at present used by nearly all the London firms.

Many of them are now planning to turn themselves into brokers have financial years ending in April or May and even those which want to stay independent will probably have to abandon the partnership structure because of the need to attract capital from outside.

The banks and financial groups buying the broking businesses seem to be adopting two approaches to the problem of creating adequate incentives.

Barclays and Security Pacific plan to leave minority holdings aggregating between 10 and 20 per cent in the hands of the key executives, to give an element of participation and scope for executive share schemes.

But most of the other buyers will take full 100 per cent ownership when the stock rules are relaxed. (At present they are restricted to taking less than 30 per cent but compensated option contracts have been arranged to get round this temporary problem.) The new style firms will have to devise other systems of remuneration, presumably including some kind of profit-sharing.

The central question is whether the new owners can bring enough benefits to the securities business—in terms of capital, client list, technological expertise and international connections—to offset the inevitable personal tensions.

The answer will probably turn out to be sometimes yes and sometimes no. In any event it will not become clear for several years to come. But in the meantime, most of the big London broking firms are deciding that it is time to do a deal—which is, after all, what stock broking is all about.

choosy in admitting market-makers to the new system.

But the shakeout will also be seen at the personal level, where individual brokers—and perhaps more significantly, departmental teams—will become frustrated when their firms move under new, more bureaucratic and remote ownership.

Their latest notion, based on the weakness of commodity prices, is that the world is on the brink of deflation. They are at least using the word in its correct sense to mean falling prices, and not in its vulgar meaning as a synonym for recession. Even so the proposition does not bear much scrutiny.

If the supply-siders had stuck to using commodity price behaviour as an indication that, contrary to most predictions, the U.S. boom was not yet over, orthodoxy economists have scored an effective political victory over the non-orthodox economists. But by going over the moon, they are simply asking for rebuttal.

There is no reason to doubt their sincerity. Their world view is so centred on gold that a weak gold price (down by nearly 20 per cent over a year ago) spells for them deflation almost by definition.

Their motive, however, is very clearly to undermine the Fed's very moderate counter-inflationary stance and induce the U.S. central bank to inject more money in the hope of lowering interest rates. Such a strategy—not that it could be sold to Paul Volcker—risks undermining the delicate balance between very loose fiscal and tighter monetary policy on which the Reagan boom depends.

But even as cyclical indicators, commodity prices need looking at in some perspective. People forget that the weaknesses of the last year have followed a sharp rise in most of 1982-83. Past economic recoveries have often included phases of falling commodity prices within a general upturn; and the recent one is no exception.

Nevertheless, if one takes the first 18 months of the present U.S. economic upturn, dollar industrial rate material prices, measured by the Commodity Research Bureau Index, rose by a cumulative 24 per cent, which is much higher than the 10 per cent average advance recorded in the upturns of previous cycles.

If deflation were widely believed to be in the pipeline, U.S. Government securities with a nominal yield of 12 to 13 per cent would be a bargain purchase. Indeed, if this were the market's opinion the nominal yield would not stay long in double digits. The proponents of deflation are arguing with the market and rather unlikely to win.

## Lombard

## Nonsense on deflation

By Samuel Brittan

THE FADS and fancies of so-called "supply side" U.S. economic pundits continue to add to our stock of innocent amusement.

Their latest notion, based on the weakness of commodity prices, is that the world is on the brink of deflation. They are at least using the word in its correct sense to mean falling prices, and not in its vulgar meaning as a synonym for recession. Even so the proposition does not bear much scrutiny.

Because commodity prices are more volatile than those of industrial goods or services, there will be periods when they are falling even when the general price level is rising. In the creeping inflation experienced in the West before the traumatic shocks of the Viet Nam war and the oil price explosions, periods of falling commodity prices were usually a sign that the general rate of inflation was slowing down, and sometimes of accelerating economic activity. They were not harbingers of general deflation.

But even as cyclical indicators, commodity prices need looking at in some perspective. People forget that the weaknesses of the last year have followed a sharp rise in most of 1982-83. Past economic recoveries have often included phases of falling commodity prices within a general upturn; and the recent one is no exception.

The first 18 months of the present U.S. economic upturn, dollar industrial rate material prices, measured by the Commodity Research Bureau Index, rose by a cumulative 24 per cent, which is much higher than the 10 per cent average advance recorded in the upturns of previous cycles.

If deflation were widely believed to be in the pipeline, U.S. Government securities with a nominal yield of 12 to 13 per cent would be a bargain purchase. Indeed, if this were the market's opinion the nominal yield would not stay long in double digits. The proponents of deflation are arguing with the market and rather unlikely to win.

THE WAVE of investment by outsiders in London stockbroking firms has recently been reaching something of a climax. At the latest count, 12 of the top 20 broking firms had forged links with institutions outside the Stock Exchange, and in a majority of these cases, a complete takeover of the stockbroking business is envisaged in due course.

Most of the connections have been established with various British and American banks and securities houses, although Rowe and Pitman and Quilter Goodison have looked respectively to a British industrial group and a Swedish insurance company for injection of new capital.

Several of the unattached firms are actively negotiating with the still considerable number of potential buyers. For the latter, the options are narrowing rapidly—so much so that there is speculation that a second round of deals, involving a relatively small number of gilded-edged business, may take place before the final shape of the new London securities market emerges.

The senior partner of one of the unmatched top 20 firms reports that two or three potential partners are likely to make contact after each newspaper story of a new deal involving other stockbrokers. And Hoare Govett has been the subject of a number of unsolicited approaches even though it has been firmly linked with Security Pacific—with a 29.9 per cent stake—for two years.

Last month, Hoare Govett announced that it has negotiated a further deal with Security Pacific which, when finalised, will bring it firmly under the ownership of the Californian banking group. The terms put a value of £2m on Hoare Govett, making it probably the most valuable London stockbroking concern.

The firms which struck their deals earlier were those which by and large calculated that it was better to pick the right partner than hold out for the best price. Those which are left will now be in a position to sell their independence—clearly—though there is an element of a gamble in this. Trading conditions have worsened considerably in recent months, and hard times have also affected some of the potential buyers—especially the Americans like Merrill Lynch.

Simon and Coates seems to be adopting a wait-and-see approach. Its generally young partners wish to step in on the stockbroking business on terms which give them some kind of control over their future. In contrast, one or two other firms have sold out in ways which appear to reflect the financial interests of older partners, and

with the help of a bank to complement Vickers da Costa, bought primarily for its Far Eastern operations).

The Japanese securities houses and the Continental European banks have kept low profiles but may not always do so.

Some major contenders have, however, shown themselves unwilling to pay current prices

## At home in Strasbourg

From the Chairman, European Democratic Group, European Parliament.

Sir—Socialists in the European Parliament will answer for themselves, but from the Conservative side I should like to offer the following observations on Quentin Peel's article of August 2.

There are 50 or 48 Members in the present European Democratic Group. Mr Peel has overlooked one Ulster Unionist, and one of our four Danish members.

The allocation of committee chairmanships in the European Parliament proceeds in accordance with a mathematical formula of mind-numbing complexity which takes account of the size of individual groups. The EDG did no worse or better in this procedure than it might have expected, given its number of seats. I do not, therefore, know what Mr Peel means when he says my group attempted to "throw its weight around" or that it "came off badly".

In so far as British MEPs have brought the practices of the Palace of Westminster to Strasbourg, this has almost invariably been singled out by Continental colleagues as for praiseworthy criticism. Mr Peel's article, though, the British MEPs do not as a body enjoy the respect of their colleagues as is, to put it charitably, idiosyncratic.

Mr Peel's assertion that we are short of top brain-power in those large mainly union-controlled industries.

I hope this will give some of our union leaders cause for thought about our policies even if only in a minority. This country still has an enormous reservoir of wonderful people.

Andrew G. Elliot, Burlington Lodge, Bear's Den, Kingswood, Surrey.

## A closer look at pay and jobs

From the General Secretary, Association of Professional, Executive, Clerical and Computer Staff.

Sir—I feel Mr Christopher Peacocke is guilty of the same fault he is accusing Samuel Brittan of, namely complicating matters.

Speaking after almost 70 years of running businesses I believe we are finished as a great nation unless the trade unions are changed and modernised. Not only the unions, many of the employer groups are guilty of restrictions and old-fashioned ideas.

What our unions, as distinct

from American, apparently do not grasp is that by their increasingly antiquated and dictatorial ways over the past 25 to 30 years the majority of self-respecting and outstanding men have avoided entering the industrial world. My fellow countrymen Mr MacGregor was, of course, the exception and the Government failed to try to get him out. No one else wanted the job.

The result is that what large businesses have been even moderately successful have largely been chaired by men whom I would describe as bullying upstarts with whom I would not fish. Their success is because they are even nastier and tougher than some trade union leaders. Is this what union members want?

Of course there are exceptions but, speaking broadly, Britain's finest brains have headed for the service industries—politics, entertainment, industries, hotel management, etc., because they could not bring themselves down to the level of the brutality required to handle some of the union leaders.

Thus, one of the great causes of Britain's failure is that we are short of top brain-power in those large mainly union-controlled industries.

I hope this will give some of our union leaders cause for thought about our policies even if only in a minority. This country still has an enormous reservoir of wonderful people.

Andrew G. Elliot, Burlington Lodge, Bear's Den, Kingswood, Surrey.

## One cause of unemployment

From Mr A. Elliott

Sir—I feel Mr Christopher Peacocke is guilty of the same fault he is accusing Samuel Brittan of, namely complicating matters.

Speaking after almost 70 years of running businesses I believe we are finished as a great nation unless the trade unions are changed and modernised. Not only the unions, many of the employer groups are guilty of restrictions and old-fashioned ideas.

What our unions, as distinct

from American, apparently do not grasp is that by their increasingly antiquated and dictatorial ways over the past 25 to 30 years the majority of self-respecting and outstanding men have avoided entering the industrial world. My fellow countrymen Mr MacGregor was, of course, the exception and the Government failed to try to get him out. No one else wanted the job.

The result is that what large businesses have been even moderately successful have largely been chaired by men whom I would describe as bullying upstarts with whom I would not fish. Their success is because they are even nastier and tougher than some trade union leaders. Is this what union members want?

Of course there are exceptions but, speaking broadly, Britain's finest brains have headed for the service industries—politics, entertainment, industries, hotel management, etc., because they could not bring themselves down to the level of the brutality required to handle some of the union leaders.

Thus, one of the great causes of Britain's failure is that we are short of top brain-power in those large mainly union-controlled industries.

I hope this will give some of our union leaders cause for thought about our policies even if only in a minority. This country still has an enormous reservoir of wonderful people.

Andrew G. Elliot, Burlington Lodge, Bear's Den, Kingswood, Surrey.

## One cause of unemployment

From Mr A. Elliott

Sir—I feel Mr Christopher Peacocke is guilty of the same fault he is accusing Samuel Brittan of, namely complicating matters.

Speaking after almost 70 years of running businesses I believe we are finished as a great nation unless the trade unions are changed and modernised. Not only the unions, many of the employer groups are guilty of restrictions and old-fashioned ideas.

What our unions, as distinct

from American, apparently do not grasp is that by their increasingly antiquated and dictatorial ways over the past 25 to 30 years the majority of self-respecting and outstanding men have avoided entering the industrial world. My fellow countrymen Mr MacGregor was, of course, the exception and the Government failed to try to get him out. No one else wanted the job.

The result is that what large businesses have been even moderately successful have largely been chaired by men whom I would describe as bullying upstarts with whom I would not fish. Their success is because they are even nastier and tougher than some trade union leaders. Is this what union members want?

Of course there are exceptions but, speaking broadly, Britain's finest brains have headed for the service industries—politics, entertainment, industries, hotel management, etc., because they could not bring themselves down to the level of the brutality required to handle some of the union leaders.

Thus, one of the great causes of Britain's failure is that we are short of top brain-power in those large mainly union-controlled industries.

I hope this will give some of our union leaders cause for thought about our policies even if only in a minority. This country still has an enormous reservoir of wonderful people.

Andrew G. Elliot, Burlington Lodge, Bear's Den, Kingswood, Surrey.

## One cause



# FINANCIAL TIMES

## INTERNATIONAL CAPITAL MARKETS

Monday August 6 1984



## INTERNATIONAL BONDS

### European optimism revives as U.S. economy steadies

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

INTERNATIONAL bond markets ended last week in fighting form, with strong price rises in almost every major sector fuelled by an upward surge of the New York bond market.

The gains gathered strength as the weeks wore on and more signs emerged of a slowdown in the U.S. economy. On Friday alone (when the U.S. announced a pickup to 7.5 per cent in the July unemployment rate) Eurodollar bonds gained around 1 point on the day. Some is seen put on even more.

Optimism spread over into European markets, which have recently been depressed by the strength of the dollar. D-Mark issues rose by around 1 point on the day and Swiss Franc foreign bonds were about ½ point higher.

For once there was also clear evidence of retail demand for fixed rate bonds, after weeks of hesitancy during which investors were mesmerised by the strength of the dollar and the apparently inexorable rise in interest rates.

Even some issues which were languishing at deep discounts picked up strength. The ill-fated 12% per cent, three-year issue launched two weeks ago for General Electric of the U.S. by Smith Barney closed on Friday at a discount of only ½ points after a post-launch discount of 1½ per cent.

But the surprising thing was the relative scarcity of new fixed-rate paper. Only three such issues, totalling \$265m, were launched last week as the floating rate note sector scooped up \$750m from the market.

One reason for this was that the extent of last week's rally took many market participants by surprise. Even on Friday there was still some caution about the underlying basis for the new trend. Some bankers claimed that the rally in

the Euromarket had been exaggerated by the unwinding of short positions by professional dealers. Many had moved into U.S. Treasury bonds in anticipation of rising prices following the recent lifting of withholding tax.

But most bankers are agreed that a further sustained improvement in the U.S. Treasury bond market could prove a tonic for Eurobonds, bringing both investors and new borrowers out of the woodwork. In the short term much will depend on whether the market succumbs to a bout of profit-taking and how Wall Street absorbs this week's 16.75bn Treasury refinancing.

The star performers of last week were, however, floating rate notes. New issue volume in this sector has slowed down during the summer, creating a shortage of paper. Even last week's heavy new issue programme was not enough to satisfy this demand and prices of seasoned paper rose by around 15 points on Friday alone. Waiting in the wings was said to be another issue - for Atlantic Finance, a U.S. savings and loan company.

One feature of last week's issues was a provision to set interest rates on a weekly basis, allowing banks to fund the paper at a safe profit with one week money. This formula was applied to both the Citicorp and the Manufacturers Hanover paper. On Friday Merrill Lynch took the concept a stage further with its \$200m, 15-year issue for Denmark.

Interest on this paper will also be fixed weekly at the higher of the mean of the bid and offered rates for six-month Eurodollar deposits and the one-week offered rate for dollars. This will protect investors against losses if the weekly rate is ever higher than the six-monthly one.

## CREDITS

### Italy seeks refinancing

BY OUR EUROMARKETS CORRESPONDENT

ITALY climbed aboard the refinancing bandwagon last week and sought better terms on a \$600m credit arranged for its electricity utility Enel by Deutsche Bank and Banca Commerciale Italiana in 1979.

Enel has asked lenders to replace the deal with a new 8% year credit bearing a margin of ¼ per cent over Eurodollar rates. Repayments would begin after a grace period of six years and banks are being offered a ¼ per cent renegotiation fee.

The new terms show how far margins have slipped for Italy as the Eurocredit market has tilted in favour of borrowers this year. The original Enel loan bore a margin of ½ per cent for the first four years, rising to ¾ per cent for the remaining six.

However, unlike some other countries - notably Sweden and Denmark - Italy has been remarkably reluctant to undertake any systematic refinancing of its foreign debt.

Now, bankers believe, margins have moved so low that some borrowers such as Enel cannot resist the pressure to refinance their debt at lower cost. Even the Italian Government has reversed its decision not to borrow in the name of the Republic of Italy itself, they say.

Some bankers add that Enel has made a curious choice in deciding to refinance this loan. It was difficult to syndicate in the first place and some memories in the banking industry still die hard.

That may have been one reason why the terms on the new deal provoked some adverse comment in the market on Friday, although there is little doubt that a ¼ per cent margin is no longer unrealistic for top Italian borrowers.

Or more concern at the moment is the possibility that Enel's move might spoil the market by provoking an avalanche of tight-priced new refinancing deals for Italy. But Bank of Italy officials say they are still very anxious to preserve a low borrowing profile and add that Italy will be seeking virtually no net new foreign debt this year.

No decision has yet been taken on when the Republic itself will come to the market, they say, or even in what form it will borrow, although bankers in London are betting on a floating-rate note once the summer holidays are over.

Enel's was not the only deal to shake the Eurocredit market out of its summer torpor last week. Elf UK awarded a mandate to Banque Nationale de Paris, Bank of Scotland and Citicorp to raise £250m to help finance its share of the Alwyn North field in the UK sector of the North Sea.

The package comprises a £400m loan and letter of credit guarantee facility and a £250m standby facility to be used in the case of cost overruns. Like most project financings, it is a limited-recourse deal, which means that lenders depend on cash-flow from the project for their repayments.

It is structured in such a way as to allow lenders who normally shun such financing to come in on the deal. Participating banks will have either to put up the cash themselves or to guarantee funds advanced by their lenders such as, for example, insurance companies. In that case the banks would shoulder the non-recourse risk even if they had not provided the cash.

The final maturity of the credit is linked to cash flow from the project, but it is expected to be between eight and 10 years.

The package comprises a £400m loan and letter of credit guarantee facility and a £250m standby facility to be used in the case of cost overruns. Like most project financings, it is a limited-recourse deal, which means that lenders depend on cash-flow from the project for their repayments.

It is structured in such a way as to allow lenders who normally shun such financing to come in on the deal. Participating banks will have either to put up the cash themselves or to guarantee funds advanced by their lenders such as, for example, insurance companies. In that case the banks would shoulder the non-recourse risk even if they had not provided the cash.

But recently an event took place which sent ripples all the way to Tokyo, where it was featured on the key page three of the leading Japanese financial newspaper, Nikkei Keizai.

That it involved the Boot Hill of the financial advertising world - a tombstone, one of those advertise-

## TOMBSTONE PROTOCOL

### Japanese securities houses pay attention to the small print

BY MAGGIE URRY IN LONDON

THE internationalisation of financial markets, generally supposed to be a good thing, brings with it all sorts of cultural clashes. None of these is perhaps as sharp as that between the Japanese - still keen to observe their own intricate ideas on protocol and hierarchy - and the West where greater informality has become the norm.

The tombstone involved was for a recent bond issue by Tokyo Electric Power. The quarter-page slab had to be run twice and the sharp-eyed would have noticed that in the second version Nomura Securities had suddenly shot up the list of co-managers, defying the usual alphabetical gravity of such things.

But in the eyes of the Japanese securities house this change was vital. The alphabetical order rule had, unwittingly, placed Nomura below the Industrial Bank of Japan. Although Nomura had not been involved in arranging the swap associated with the deal, it demanded a place above IBJ on the co-managers list because it was a security house and because of the strict (if increasingly contested) rules on financial etiquette of Japan's Ministry of Finance.

The ministry lays down rules about which type of institution

should be allowed to underwrite Eurobond issues and accords a special place for securities houses. Banks can only join issues from Japanese borrowers if a securities house is involved.

The future over the Tokyo Electric Power notes harks back to the late 1970s when the various Japanese institutions were jockeying for tombstone positions in the Swiss market. At that time the securities houses, led by Yamaichi Securities, insisted on having the coveted left-hand place on a tombstone when they co-managed deals with the banks, no matter how small their share of the deal.

Needless to say, the banks, with IBJ at their head, argued that whoever had the biggest part of the issue (usually IBJ) should occupy the poll position. In the end IBJ won.

But perhaps this sort of wrangling is no siller than the traumas US houses go through in their attempts to join the elite "special bracket" group, or the rivalry between European issue managers to get to the top of the league tables.

NEW INTERNATIONAL BOND ISSUES							
Borrower	Amount m.	Maturity	Avg life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
Ford Motor Co.†‡	100	1994	18	13½	99½	Salomon Bros., First Boston, Goldman Sachs, Merrill Lynch, Bear Stearns, Salomon Bros., Yamaichi Int'l	13.342
Toshiba Ceramics 5	30	1994	18	3½	100	-	-
NITI †	100	1991	7	12½	98½	Morgan Guaranty, Dai-Ichi Kangyo, House Int'l	12.886
GRAM Finance †	100	1989	35	13½	100	Salomon Bros., E. Hutton, SBCI	13.375
C. Itoh †‡	60	1993	5	12½	101½	-	-
Paribas †(c)‡	150	-	-	¾	100	Daiwa Europe, Citicorp, Sumitomo Trust, Yasuda Trust Europe	13.249
Citicorp U.S. Fin †‡	250	1996	12	Φ	100	Paribas, CSFB, Merrill Lynch, S. G. Warburg	-
Manufacturers Hanover †‡	150	1995	12	×	100	CSFB, Citicorp Int'l Bank, CSFB, Deutsche, Nms, Hanover, Merrill Lynch	-
Denmark †‡	200	1995	15	●	100	Merrill Lynch	-
SWISS FRANCS							
Statoil †§‡	150	1989	-	2	100	CS	2.080
Not yet priced. † Final terms. ‡ Placement. § Convertible. ¶ Floating rate note. (c) coupon is spread over 3-month Libor. Φ Interest at 3-month Libor. × Interest at 6-month Libor. ● Interest at the higher of 6-month Libor or 1-week Libor. †† Registered with U.S. SEC. §§ Increased. Note: Yields are calculated on AIBD basis.							

All these securities having been sold, this announcement appears as a matter of record only.

## Republic of Austria

U.S.\$100,000,000

13½ per cent. Bonds due 1992

S. G. Warburg &amp; Co. Ltd.

Credit Suisse First Boston Limited

Algemene Bank Nederland N.V.

Creditanstalt-Bankverein

Genossenschaftliche Zentralbank AG-Vienna

Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Lehman Brothers International

Morgan Stanley International

Österreichische Länderbank

Swiss Bank Corporation International Limited

Aero International

Banque Bruxelles Lambert S.A.

Barings Brothers &amp; Co.

Chemical Bank International Group

Crédit Lyonnais

Den Danske Bank

Dominion Securities Plc

Gefina International Ltd.

E. F. Hutton and Company (London)

Kreditbank S.A. Luxembourg

R. Metzler sec. Sohn &amp; Co.

The Nikko Securities Co. (Europe) Ltd.

Prudential Radio Securit

Schaeffler &amp; Co.

Société Générale de Banque

Total International

Westendische Landesbank

Bank Leu International Ltd.

Banque Internationale à Luxembourg S.A.

Bayreuther Hypotheken- und Wechselbank

County Bank

Credito del Nord

Denonse Credicard

Effectenbank-Warburg

Goldman Sachs International Corp.

IBJ International

Lloyds Bank International

Mitsui Credit International

Nippon Credit International (UK) Ltd.

Rex Brokers Plc

J. Henry Schroder Wag &amp; Co.

Standard Chartered Merchant Bank

Vereins- und Westbank

Wood Gundy Inc.

Bank Leumi le-Israel Group

Bank Max Fischer C.V.

Bank of Tokyo International

Bankers Trust

Banque Paribas

Banque Populaire Suisse SA

Berliner Bank

Citicorp

Citicorp Commercial de France

Citicorp

# INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## U.S. BONDS

### Treasury refunding to test bull markets mettle

**THE U.S. equity market** stole the show last week with a dazzling performance reminiscent at least on the surface, of the August 82 bull rally. Bond prices, which led the way, also continued to rally but the credit market lacked the same sheer enthusiasm from investors. The key debate about whether economic growth has slowed to an acceptable non-inflationary pace requiring little if any further firming action by the Fed, is far from over. Indeed, the debate, rather than subsiding, is perhaps fiercer than ever.

Almost everyone appears willing to ride the current rally but real conviction is lacking. Despite evidence of slowing monetary and economic growth, lower credit demand and a slackening of the inflationary pace, underlying uncertainties remain. These include concern about a creeping increase in the Fed funds rate, the Federal

**U.S. INTEREST RATES**

Week to Aug 3 July 27	1-year average 11.53 11.19
2-year Cdn. Govt. 10.48 10.28	
3-month T-Bills 10.48 10.28	
30-year long bond 12.58 12.77	
AAA utility 13.50 13.50	
All industrial 13.51 13.51	
Source: Salomon Brothers (estimates). In the week ended July 23 M1 fell by \$1.7m to \$344.9bn.	

budget deficit, the upcoming election and a basic lack of belief that the latest economic statistics actually forecast the best of all possible worlds.

This week's \$16.75bn Treasury quarterly refunding could provide a real test of the market's mettle. It should also provide a test of the impact of the abolition of withholding tax on foreign investors' purchases.

The refunding kicks off tomorrow with the auction of \$6.5bn in three-year notes to be followed on Wednesday with \$5.5bn of 10-year notes and concludes with \$4.75bn of new 30-year bonds on Thursday.

During the last week, while the Wall Street equity market was smashing records, the Treasury long bond gained a further 22 points to close at 105½ to bring the 30-year yield tumbling down to 12.26 per cent. In the past two weeks the long bond has gained more than four points and the yield has

### First-half sales rise at Italcable

By Alan Friedman in Milan

ITALCABLE, the overseas telephone subsidiary of Italy's IRI-Stet government owned holding group, recorded a 25 per cent increase in first-half revenues to more than L17.6bn (\$99m).

The company, did not release profit figures, but said full year revenues should rise in line with the first half increase. Last year Italcable made net profits of £25.4m on £130.5m of revenues.

This is the recent "rehabilitated" money,

and is very comfortable 37.5bn below the top of the Fed's current four to eight per cent target range.

In contrast, the short-term money markets are continuing to echo with a cautionary note. Last week most short-term rates rose by between five and 35 basis points — resulting in a further dramatic flattening of the yield curve. Over the last four weeks the yield differential between the 30-year and 3-month has narrowed by 157 basis points to 171.

The divergence between short and long-term rates is particularly evident with the Fed funds. This put on another 25 to 50 basis points to produce a 75 basis point increase since late May and closed on Friday at 11.50 per cent. This has led some observers to speculate that the Fed has shifted the mid-point funds rate target to the 11.5 per cent level up from the average 11.25 per cent in July.

Despite this—or perhaps because of it—corporate treasurers have seized the opportunity to leap through a perceived "market window" and issue a speculative \$4.5bn in new issues last week alone, according to figures from First

MARSH & MCLENNAN COMPANY plans to elect James J. Tasee as president and chief operating officer, and Mr. L. Pataan Kline and Mr. A. J. C. Smith as vice-chairmen at the board meeting in September.

Mr. Richard H. Blum will be elected president of Guy Carpenter & Company Inc., Marsh & McLennan's U.S. based reinsurance brokerage subsidiary, succeeding Mr. Tasee.

Mr. Per-Erik Schyberg has decided to leave managing director of AB-LEO after the 1983 annual meeting. Mr. Schyberg will be proposed deputy chairman of the LEO board and will be at the disposal of Wilh. Sonesson AB for special duties. Mr. Per-Olof Martensson has been nominated as Mr. Schyberg's successor and appointed deputy managing director.

• CITIBANK, N.A. has appointed Mr. V. K. Ramphal as country corporate officer for Mauritius.

Mr. Jean-Pierre Retz, former director of the Swiss Office for Industrial Credit and Labour, and Mr. Heinrich Steinmann, general manager of Union Bank of Switzerland, have joined the board of HASLER AG, Berne.

• MITCHELL COTTS (AUSTRALIA) PTY. has made the following appointments: Mr. J. L. Fox-Smith, deputy chairman and chief executive, will be retiring in December. He will become chairman on January and his deputy, Mr. J. Muir, will become chief executive on that date. Mr. J. F. Yorke has been appointed

to the board as finance director.

• Mr. B. Johnston, managing director of Mitchell Cotts Freight (Australia) Pty. will be promoted to managing director of Mitchell Cotts and Co. (Far East) based in Hong Kong and will be responsible for the transportation and trading activities. Mr. Johnston will transfer to Hong Kong towards the end of this year. Mr. J. Ledger has been promoted to general manager of Mitchell Cotts Freight (Australia) Pty. from his position of marketing director and, on Mr. Johnston's transfer, will become chief executive of Mitchell Cotts Freight (Australia) Pty.

• Mr. James Phelps Retz, who has been vice president of the western region of the real estate company Previews, Inc., since 1978, has been appointed by SOHNEBECK'S to the newly-created position of executive vice chairman of its International Realty Corporation. Initially, he will be giving special attention to the Realty Corporation's current programme of expansion in the Western U.S. and will be working from the Corporation's offices in Los Angeles. Later, he will be joining the firm's headquarters in New York. The

company remains president of Sohnebeck's International Realty.

Mr. Retz, Sotheby's U.S. property man

chairman and president of Sohnebeck's International Realty, Mr. Bruce Wennerstrom, who had been president of Previews, Inc. until he moved to Sotheby's at the beginning of this year, says:

"Having worked closely with

Mr. Retz for a number of years,

I have the utmost confidence in his proven capabilities in the field of luxury real estate market-

ing."

Mr. Retz has been appointed

to the board as finance director.

• Mr. Frederick C. Schadrack has been promoted to senior vice president in charge of the bank supervision department.

• FEDERAL RESERVE BANK OF NEW YORK. He has been a vice president in the bank supervision department, responsible for the bank analysis and bank examinations departments. Mr. Schadrack will be responsible for the departments comprising the bank supervision area, including bank analysis, banking studies, examinations, and foreign and domestic banking applications.

• Mr. Per-Erik Schyberg has decided to leave managing director of AB-LEO after the 1983 annual meeting. Mr. Schyberg will be proposed

deputy chairman of the LEO board and will be at the disposal of Wilh. Sonesson AB for special

duties. Mr. Per-Olof Martensson has been nominated as Mr. Schyberg's successor and appointed deputy managing director.

• CITIBANK, N.A. has appointed

Mr. V. K. Ramphal as country corporate officer for Mauritius.

Mr. Jean-Pierre Retz, former

director of the Swiss Office for

Industrial Credit and Labour,

and Mr. Heinrich Steinmann, general

manager of Union Bank of

Switzerland, have joined the

board of HASLER AG, Berne.

• MITCHELL COTTS (AUSTRALIA) PTY. has made the following appointments: Mr. J. L. Fox-Smith, deputy chairman and chief executive, will be retiring in December. He will become chairman on January and his deputy, Mr. J. Muir, will become chief executive on that date. Mr. J. F. Yorke has been appointed

to the board as finance director.

• Mr. B. Johnston, managing director of Mitchell Cotts Freight (Australia) Pty. will be promoted to managing director of Mitchell Cotts and Co. (Far East) based in Hong Kong and will be responsible for the transportation and trading activities. Mr. Johnston will transfer to Hong Kong towards the end of this year. Mr. J. Ledger has been promoted to general manager of Mitchell Cotts Freight (Australia) Pty. from his position of marketing director and, on Mr. Johnston's transfer, will become chief executive of Mitchell Cotts Freight (Australia) Pty.

• Mr. James Phelps Retz, who has been vice president of the western region of the real estate company Previews, Inc., since 1978, has been appointed by SOHNEBECK'S to the newly-created position of executive vice chairman of its International Realty Corporation. Initially, he will be giving special attention to the Realty Corporation's current programme of expansion in the Western U.S. and will be working from the Corporation's offices in Los Angeles. Later, he will be joining the firm's headquarters in New York. The

company remains president of Sohnebeck's International Realty.

Mr. Retz, Sotheby's U.S. property man

chairman and president of Sohnebeck's International Realty, Mr. Bruce Wennerstrom, who had been president of Previews, Inc. until he moved to Sotheby's at the beginning of this year, says:

"Having worked closely with

Mr. Retz for a number of years,

I have the utmost confidence in his proven capabilities in the field of luxury real estate market-

ing."

Mr. Retz has been appointed

to the board as finance director.

• Mr. Frederick C. Schadrack has been promoted to senior vice president in charge of the bank supervision department.

• FEDERAL RESERVE BANK OF NEW YORK. He has been a vice president in the bank supervision department, responsible for the bank analysis and bank examinations departments. Mr. Schadrack will be responsible for the departments comprising the bank supervision area, including bank analysis, banking studies, examinations, and foreign and domestic banking applications.

• Mr. Per-Erik Schyberg has decided to leave managing director of AB-LEO after the 1983 annual meeting. Mr. Schyberg will be proposed

deputy chairman of the LEO board and will be at the disposal of Wilh. Sonesson AB for special

duties. Mr. Per-Olof Martensson has been nominated as Mr. Schyberg's successor and appointed deputy managing director.

• CITIBANK, N.A. has appointed

Mr. V. K. Ramphal as country corporate officer for Mauritius.

Mr. Jean-Pierre Retz, former

director of the Swiss Office for

Industrial Credit and Labour,

and Mr. Heinrich Steinmann, general

manager of Union Bank of

Switzerland, have joined the

board of HASLER AG, Berne.

• MITCHELL COTTS (AUSTRALIA) PTY. has made the following appointments: Mr. J. L. Fox-Smith, deputy chairman and chief executive, will be retiring in December. He will become chairman on January and his deputy, Mr. J. Muir, will become chief executive on that date. Mr. J. F. Yorke has been appointed

to the board as finance director.

• Mr. B. Johnston, managing director of Mitchell Cotts Freight (Australia) Pty. will be promoted to managing director of Mitchell Cotts and Co. (Far East) based in Hong Kong and will be responsible for the transportation and trading activities. Mr. Johnston will transfer to Hong Kong towards the end of this year. Mr. J. Ledger has been promoted to general manager of Mitchell Cotts Freight (Australia) Pty. from his position of marketing director and, on Mr. Johnston's transfer, will become chief executive of Mitchell Cotts Freight (Australia) Pty.

• Mr. James Phelps Retz, who has been vice president of the western region of the real estate company Previews, Inc., since 1978, has been appointed by SOHNEBECK'S to the newly-created position of executive vice chairman of its International Realty Corporation. Initially, he will be giving special attention to the Realty Corporation's current programme of expansion in the Western U.S. and will be working from the Corporation's offices in Los Angeles. Later, he will be joining the firm's headquarters in New York. The

company remains president of Sohnebeck's International Realty.

Mr. Retz, Sotheby's U.S. property man

chairman and president of Sohnebeck's International Realty, Mr. Bruce Wennerstrom, who had been president of Previews, Inc. until he moved to Sotheby's at the beginning of this year, says:

"Having worked closely with

Mr. Retz for a number of years,

I have the utmost confidence in his proven capabilities in the field of luxury real estate market-

ing."

Mr. Retz has been appointed

to the board as finance director.

• Mr. Frederick C. Schadrack has been promoted to senior vice president in charge of the bank supervision department.

• FEDERAL RESERVE BANK OF NEW YORK. He has been a vice president in the bank supervision department, responsible for the bank analysis and bank examinations departments. Mr. Schadrack will be responsible for the departments comprising the bank supervision area, including bank analysis, banking studies, examinations, and foreign and domestic banking applications.

• Mr. Per-Erik Schyberg has decided to leave managing director of AB-LEO after the 1983 annual meeting. Mr. Schyberg will be proposed

deputy chairman of the LEO board and will be at the disposal of Wilh. Sonesson AB for special

duties. Mr. Per-Olof Martensson has been nominated as Mr. Schyberg's successor and appointed deputy managing director.

• CITIBANK, N.A. has appointed

Mr. V. K. Ramphal as country corporate officer for Mauritius.

Mr. Jean-Pierre Retz, former

director of the Swiss Office for

Industrial Credit and Labour,

and Mr. Heinrich Steinmann, general

manager of Union Bank of

Switzerland, have joined the

board of HASLER AG, Berne.

• MITCHELL COTTS (AUSTRALIA) PTY. has made the following appointments: Mr. J. L. Fox-Smith, deputy chairman and chief executive, will be retiring in December. He will become chairman on January and his deputy, Mr. J. Muir, will become chief executive on that date. Mr. J. F. Yorke has been appointed

to the board as finance director.

• Mr. B. Johnston, managing director of Mitchell Cotts Freight (Australia) Pty. will be promoted to managing director of Mitchell Cotts and Co. (Far East) based in Hong Kong and will be responsible for the transportation and trading activities. Mr. Johnston will transfer to Hong Kong towards the end of this year. Mr. J. Ledger has been promoted to general manager of Mitchell Cotts Freight (Australia) Pty. from his position of marketing director and, on Mr. Johnston's transfer, will become chief executive of Mitchell Cotts Freight (Australia) Pty.

• Mr. James Phelps Retz, who has been vice president of the western region of the real estate company Previews, Inc., since 1978, has been appointed by SOHNEBECK'S to the newly-created position of executive vice chairman of its International Realty Corporation. Initially, he will be giving special attention to the Realty Corporation's current programme of expansion in the Western U.S. and will be working from the Corporation's offices in Los Angeles. Later, he will be joining the firm's headquarters in New York. The

company remains president of Sohnebeck's International Realty.

Mr. Retz, Sotheby's U.S. property man

chairman and president of Sohnebeck's International Realty, Mr. Bruce Wennerstrom, who had been president of Previews, Inc. until he moved to Sotheby's at the beginning of this year, says:

"Having worked closely with

Mr. Retz for a number of years,

I have the utmost confidence in his proven capabilities in the field of luxury real estate market-

ing."

</div



# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Doubts about the dollar

BY COLIN MILLHAM

Foreign exchange dealers went all time records of FF 8.94 in home Friday with considerable terms of the French franc, and doubts about how long the downward trend of the dollar would last. There have been several occasions in the past when the dollar has appeared to the hill and on a downward slide because of fundamental factors, such as the very large trade deficit.

On Friday, the only major reason for the turnaround was recent statistics suggesting a possible slowdown in U.S. economic growth, and at the same time the opening of New York interest rates.

By mid-week, the dollar was at its highest for 11 years against the D-Mark, touching DM 2.9200, a 12-year peak against the Dutch guilder at DM 3.3970; and

prepared to ignore a high Federal funds rate of 12 per cent on Wednesday on the grounds that it was largely technical because of forthcoming make-up for the New York banks.

A larger than expected fall of \$1.7bn in weekly U.S. M1 money supply continued the downward trend for the dollar and helped bond yields to new credit markets in New York and London. This was followed by a surprising rise to 7.5 per cent from 7.1 per cent in July U.S. unemployment.

#### FORWARD RATES AGAINST STERLING

	Spot	month	3 month	6 month	12 month
Dollar	1.3276	1.3273	1.3262	1.3260	1.3250
D-Mark	3.795	3.774	3.758	3.697	3.631
French Franc	11.57	11.658	11.5713	11.731	11.8519
Italian Lira	12.85	12.85	12.85	12.85	12.85
W. Ger.	3.776	3.776	3.776	3.776	3.776
Portugal	198.35-199.50	197.85-198.80	196.50-197.50	195.50-196.50	194.50-195.50
Spain	218.00-219.20	216.50-217.20	215.00-216.00	213.50-214.50	212.00-213.00
Italy	218.00-219.20	216.50-217.20	215.00-216.00	213.50-214.50	212.00-213.00
Norway	10.95-10.97	10.96-10.98	10.95-10.97	10.95-10.97	10.95-10.97
France	11.57-11.59	11.65-11.67	11.57-11.59	11.57-11.59	11.57-11.59
Sweden	218.00-219.20	216.50-217.20	215.00-216.00	213.50-214.50	212.00-213.00
Austria	28.05-28.25	28.05-28.25	28.05-28.25	28.05-28.25	28.05-28.25
Switzerland	3.10-3.22	3.15-3.15	3.10-3.22	3.15-3.15	3.10-3.22

Forwards for one month: £1.3250-1.3260; 3 months £1.3240-1.3250; 6 months £1.3230-1.3240; 12 months £1.3220-1.3230.

#### THE POUND SPOT AND FORWARD

Aug 3	Day's	Close	One month	% p.a.	Three months	% p.a.	One year	% p.a.
U.S.	1.2125-1.2226	1.2270-1.2280	0.07-0.08	0.45-0.50	0.45-0.50	0.07	0.45-0.50	0.07
Canada	1.2215-1.2235	1.2240-1.2250	-0.01	0.45-0.47	0.45-0.47	0.01	0.45-0.47	0.01
Netherlands	1.2215-1.2235	1.2240-1.2250	-0.01	0.45-0.47	0.45-0.47	0.01	0.45-0.47	0.01
Belgium	12.70-11.75	12.70-11.75	0.54	19.12-19.20	19.12-19.20	0.50	19.12-19.20	0.50
Denmark	12.85-13.02	12.90-13.02	1.21	20.00-20.00	20.00-20.00	0.50	20.00-20.00	0.50
Ireland	12.85-13.02	12.90-13.02	1.21	20.00-20.00	20.00-20.00	0.50	20.00-20.00	0.50
W. Ger.	3.776	3.776	6.16	12.50-12.50	12.50-12.50	6.16	12.50-12.50	6.16
Portugal	198.35-199.50	197.85-198.80	196.50-197.50	195.50-196.50	194.50-195.50	194.50-195.50	194.50-195.50	194.50-195.50
Spain	218.00-219.20	216.50-217.20	215.00-216.00	213.50-214.50	212.00-213.00	212.00-213.00	212.00-213.00	212.00-213.00
Italy	218.00-219.20	216.50-217.20	215.00-216.00	213.50-214.50	212.00-213.00	212.00-213.00	212.00-213.00	212.00-213.00
Norway	10.95-10.97	10.96-10.98	10.95-10.97	10.95-10.97	10.95-10.97	10.95-10.97	10.95-10.97	10.95-10.97
France	11.57-11.59	11.65-11.67	11.57-11.59	11.57-11.59	11.57-11.59	11.57-11.59	11.57-11.59	11.57-11.59
Sweden	218.00-219.20	216.50-217.20	215.00-216.00	213.50-214.50	212.00-213.00	212.00-213.00	212.00-213.00	212.00-213.00
Austria	28.05-28.25	28.05-28.25	28.05-28.25	28.05-28.25	28.05-28.25	28.05-28.25	28.05-28.25	28.05-28.25
Switzerland	3.10-3.22	3.15-3.15	3.10-3.22	3.15-3.15	3.10-3.22	3.15-3.15	3.10-3.22	3.15-3.15

#### OTHER CURRENCIES

Aug 3	£	\$	Note Rates
Argentina Peso	82.94-83.10	65.65-65.71	Austria
Australia Dollar	1.5665-1.5725	1.1675-1.1685	Belgium
Brazil Cruscado	2.5460-2.5612	1.922-1.923	Denmark
French Franc	6.0325-6.0375	1.6200-1.6250	Greece
Irish Punt	1.50-1.50	1.50-1.50	Hong Kong Dollar
Italy Lira	118.90-119.50	7.6200-7.6350	Ireland
Iraq Dinar	0.8600-0.8625	1.1000-1.1025	Japan
Iraqi Dinar	0.8600-0.8625	1.1000-1.1025	Kuwaiti Dinar
Luxembourg Fr.	76.90-77.00	2.3875-2.3885	Malta
Mauritius Rupee	1.0000-1.0005	0.7675-0.7695	Mexico
Malta Lira	1.2200-1.2220	0.7250-0.7260	New Zealand
Malta Lira	1.2200-1.2220	0.7250-0.7260	Norway
Malta Lira	1.2200-1.2220	0.7250-0.7260	Peru
Malta Lira	1.2200-1.2220	0.7250-0.7260	Portugal
Malta Lira	1.2200-1.2220	0.7250-0.7260	Romania
Malta Lira	1.2200-1.2220	0.7250-0.7260	South Africa
Malta Lira	1.2200-1.2220	0.7250-0.7260	Sri Lanka
Malta Lira	1.2200-1.2220	0.7250-0.7260	Switzerland
Malta Lira	1.2200-1.2220	0.7250-0.7260	Turkey
Malta Lira	1.2200-1.2220	0.7250-0.7260	U.A.E. Dirham

\* Sterling rate.

#### EMS EUROPEAN CURRENCY UNIT RATES

Aug 3	£	\$	Aug 3	£	\$	Aug 3	£	\$
Euro	1.2125-1.2226	1.2270-1.2280	1.2125-1.2226	0.07-0.08	0.45-0.50	1.2125-1.2226	0.07-0.08	0.45-0.50
French Franc	6.0325-6.0375	1.6200-1.6250	6.0325-6.0375	+0.96	+0.45	6.0325-6.0375	+0.96	+0.45
German D-Mark	2.2419-2.2434	1.2240-1.2250	2.2419-2.2434	-0.07	-0.12	2.2419-2.2434	-0.07	-0.12
French Franc	6.0325-6.0375	1.6200-1.6250	6.0325-6.0375	+0.96	+0.45	6.0325-6.0375	+0.96	+0.45
German D-Mark	2.2419-2.2434	1.2240-1.2250	2.2419-2.2434	-0.07	-0.12	2.2419-2.2434	-0.07	-0.12
French Franc	6.0325-6.0375	1.6200-1.6250	6.0325-6.0375	+0.96	+0.45	6.0325-6.0375	+0.96	+0.45
Irish Punt	1.50-1.50	1.50-1.50	1.50-1.50	-0.12	-0.07	1.50-1.50	-0.12	-0.07
Italian Lira	1403.49	1376.75	1403.49	-1.92	-1.88	1403.49	-1.92	-1.88

Changes are for £, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

#### EXCHANGE CROSS RATES

Aug 3	Pound Sterling	U.S. Dollar	Deutsche m/c	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc


</

*Closing prices, August 3*

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

## **AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES**

*Closing prices, August 3*

**Continued on Page 16**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

*Note: The following rates of dividends were determined by the Board of Directors. Annual dividends are paid quarterly.*

a-dividend also extra(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend, c/d-called, d-new year/fiscal year.

+ 1<sub>g</sub> low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax. I-dividend declared after July 1, 1984, subject to 15% non-residence tax.

*+ 2*  
dividend declared after split-up or stock dividend. *k*-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. *k*-dividend declared or paid this year, an accu-

cumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading and ends one day before the P/E ratio was last updated.

+ 12  
- 13  
+ 23  
declared or paid in preceding 12 months, plus stock dividend.  
s-stock split. Dividends begins with date of split, also sales, t-

+ 2 dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. U = new year high. - tradition fastest rising bankruptcy or non-volatile for buying or

organised under the Bankruptcy Act, or securities assumed by such companies, wd-when distributed, wi-when issued, ww-

+1 with warrants, x-ex-dividend or ex-rights, z-100-ex-distribution, zw-without warrants, y-ex-dividend and sales in full, yd-yield, z-sales in full.



## OVER-THE-COUNTER

Continued from Page 16

Stock	Sales	High	Low	Last	Chng
McFarl	42	12	11	11	+1
McGraw	337	175	165	172	+2
McGraw	64	24	23	24	+1
McGraw	176	155	155	154	+1
McGraw	177	155	155	154	+1
Motor	251	155	155	154	+1
Motor	2107	221	211	211	+1
Motor	132	205	205	205	+1
Motor	220	154	154	154	+1
Motor	50	100	99	99	+1
Motor	105	155	155	154	+1
Motor	106	155	155	154	+1
Motor	121	155	155	154	+1
Motor	122	155	155	154	+1
Motor	123	155	155	154	+1
Motor	124	155	155	154	+1
Motor	125	155	155	154	+1
Motor	126	155	155	154	+1
Motor	127	155	155	154	+1
Motor	128	155	155	154	+1
Motor	129	155	155	154	+1
Motor	130	155	155	154	+1
Motor	131	155	155	154	+1
Motor	132	155	155	154	+1
Motor	133	155	155	154	+1
Motor	134	155	155	154	+1
Motor	135	155	155	154	+1
Motor	136	155	155	154	+1
Motor	137	155	155	154	+1
Motor	138	155	155	154	+1
Motor	139	155	155	154	+1
Motor	140	155	155	154	+1
Motor	141	155	155	154	+1
Motor	142	155	155	154	+1
Motor	143	155	155	154	+1
Motor	144	155	155	154	+1
Motor	145	155	155	154	+1
Motor	146	155	155	154	+1
Motor	147	155	155	154	+1
Motor	148	155	155	154	+1
Motor	149	155	155	154	+1
Motor	150	155	155	154	+1
Motor	151	155	155	154	+1
Motor	152	155	155	154	+1
Motor	153	155	155	154	+1
Motor	154	155	155	154	+1
Motor	155	155	155	154	+1
Motor	156	155	155	154	+1
Motor	157	155	155	154	+1
Motor	158	155	155	154	+1
Motor	159	155	155	154	+1
Motor	160	155	155	154	+1
Motor	161	155	155	154	+1
Motor	162	155	155	154	+1
Motor	163	155	155	154	+1
Motor	164	155	155	154	+1
Motor	165	155	155	154	+1
Motor	166	155	155	154	+1
Motor	167	155	155	154	+1
Motor	168	155	155	154	+1
Motor	169	155	155	154	+1
Motor	170	155	155	154	+1
Motor	171	155	155	154	+1
Motor	172	155	155	154	+1
Motor	173	155	155	154	+1
Motor	174	155	155	154	+1
Motor	175	155	155	154	+1
Motor	176	155	155	154	+1
Motor	177	155	155	154	+1
Motor	178	155	155	154	+1
Motor	179	155	155	154	+1
Motor	180	155	155	154	+1
Motor	181	155	155	154	+1
Motor	182	155	155	154	+1
Motor	183	155	155	154	+1
Motor	184	155	155	154	+1
Motor	185	155	155	154	+1
Motor	186	155	155	154	+1
Motor	187	155	155	154	+1
Motor	188	155	155	154	+1
Motor	189	155	155	154	+1
Motor	190	155	155	154	+1
Motor	191	155	155	154	+1
Motor	192	155	155	154	+1
Motor	193	155	155	154	+1
Motor	194	155	155	154	+1
Motor	195	155	155	154	+1
Motor	196	155	155	154	+1
Motor	197	155	155	154	+1
Motor	198	155	155	154	+1
Motor	199	155	155	154	+1
Motor	200	155	155	154	+1
Motor	201	155	155	154	+1
Motor	202	155	155	154	+1
Motor	203	155	155	154	+1
Motor	204	155	155	154	+1
Motor	205	155	155	154	+1
Motor	206	155	155	154	+1
Motor	207	155	155	154	+1
Motor	208	155	155	154	+1
Motor	209	155	155	154	+1
Motor	210	155	155	154	+1
Motor	211	155	155	154	+1
Motor	212	155	155	154	+1
Motor	213	155	155	154	+1
Motor	214	155	155	154	+1
Motor	215	155	155	154	+1
Motor	216	155	155	154	+1
Motor	217	155	155	154	+1
Motor	218	155	155	154	+1
Motor	219	155	155	154	+1
Motor	220	155	155	154	+1
Motor	221	155	155	154	+1
Motor	222	155	155	154	+1
Motor	223	155	155	154	+1
O-O					
OCB To	321	21	21	21	+1
Office	120	110	110	110	+1
Officer	120	110	110	110	+1
Officer	121	110	110	110	+1
Officer	122	110	110	110	+1
Officer	123	110	110	110	+1
Officer	124	110	110	110	+1
Officer	125	110	110	110	+1
Officer	126	110	110	110	+1
Officer	127	110	110	110	+1
Officer	128	110	110	110	+1
Officer	129	110	110	110	+1
Officer	130	110	110	110	+1
Officer	131	110	110	110	+1
Officer	132	110	110	110	+1
Officer	133	110	110	110	+1
Officer	134	110	110	110	+1
Officer	135	110	110	110	+1
Officer	136	110	110	110	+1
Officer	137	110	110	110	+1
Officer	138	110	110	110	+1
Officer	139	110	110	110	+1
Officer	140	110	110	110	+1
Officer	141	110	110	110	+1
Officer	142	110	110	110	+1
Officer	143	110	110	110	+1
Officer	144	110	110	110	+1
Officer	145	110	110	110	+1
Officer	146	110	110	110	+1
Officer	147	110	110	110	+1
Officer	148	110	110	110	+1
Officer	149	110	110	110	+1
Officer	150	110	110	110	+1
Officer	151	110	110	110	+1
Officer	152	110	110	110	+1
Officer	153	110	110	110	+1
Officer	154	110	110	110	+1

18

## AUTHORISED UNIT TRUSTS

Abbey Unit Tst. Mgmt. (a)

1-3 St Paul's Churchyard, EC4P 4DX, 01-236-1833

High Income

Units - 110.9

High Inc Equity

Units - 140.3

Capital Growth

Units - 102.5

Assets &amp; Earnings

Units - 140.5

Commodity &amp; Energy

Units - 120.9

Jewels

Units - 117.8

U.S. Bonds

Units - 155.1

Art. &amp; Collectables

Units - 149.9

U.S. Emerging Cos.

Units - 140.5

Executive Pensions

Units - 140.5

Energy

Units - 134.4

Entertainment

Units - 134.4

Exports

Units - 140.5

Finance

Units - 120.9

Funds

Units - 270.0

Gilt Ed. Fund

Units - 140.5

Global Income

Units - 140.5

Growth Income

Units - 140.5



FOR QUALITY DEVELOPMENTS  
IN THE SOUTH AND MIDLANDS  
**Bryant Properties**  
021-704-5111

## FT LONDON SHARE INFORMATION SERVICE

Financial Times Monday August 6 1984

HOTELS—Continued

### BRITISH FUNDS

Investment Stock Price Last Yield %

"Shorts" (Lives up to Five Years)

26 Mar 76 Tres 12pc 1984-  
95 14/15 12/20 12/27

22 Aug 77 Tres 11pc 1984-  
95 14/15 11/20 12/27

21M 21 May Tres 3pc 1985-  
95 14/15 11/20 12/27

15 Jun 75 Tres 11pc 1985-  
95 14/15 11/20 12/27

22 May 77 Exch 12pc 1985-  
95 14/16 11/20 12/27

25 Aug 78 Exch 11pc 1985-  
95 14/16 11/20 12/27

19W 19 May Tres 10pc 1985-  
95 14/16 11/20 12/27

19W 19 May Tres 10pc 1985-  
95 14/16 11/20 12/27

10J 10 Jun Tres 10pc 1985-  
95 14/16 11/20 12/27

29 Apr 79 Exch 10pc 1985-  
95 14/16 11/20 12/27

22 Jul 79 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Aug 80 Tres 10pc 1985-  
95 14/16 11/20 12/27

6 Oct 80 Exch 10pc 1985-  
95 14/16 11/20 12/27

16 May 81 Fundings 8pc 1985-  
95 14/16 11/20 12/27

23 May 81 Fundings 8pc 1985-  
95 14/16 11/20 12/27

34 Jun 81 Fundings 8pc 1985-  
95 14/16 11/20 12/27

10W 10 Jun Tres 9pc 1985-  
95 14/16 11/20 12/27

14 Dec 81 Fundings 8pc 1985-  
95 14/16 11/20 12/27

25 Apr 82 Fundings 8pc 1985-  
95 14/16 11/20 12/27

22 Aug 82 Fundings 8pc 1985-  
95 14/16 11/20 12/27

10 Oct 82 Fundings 8pc 1985-  
95 14/16 11/20 12/27

1 Feb 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

Five to Fifteen Years

Mar 79 Exch 10pc 1985-  
95 14/16 11/20 12/27

25 Apr 79 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 May 79 Exch 10pc 1985-  
95 14/16 11/20 12/27

25 Sep 79 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jun 80 Exch 10pc 1985-  
95 14/16 11/20 12/27

20 Jul 80 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Aug 80 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Sep 80 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Oct 80 Exch 10pc 1985-  
95 14/16 11/20 12/27

20 Nov 80 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Dec 80 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jan 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Feb 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Mar 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Apr 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 May 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Jun 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jul 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Aug 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Sep 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Oct 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Nov 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Dec 81 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jan 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Feb 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Mar 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Apr 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 May 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Jun 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jul 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Aug 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Sep 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Oct 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Nov 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Dec 82 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jan 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Feb 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Mar 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Apr 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 May 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Jun 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jul 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Aug 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Sep 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Oct 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Nov 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Dec 83 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jan 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Feb 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Mar 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Apr 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 May 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Jun 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jul 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Aug 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Sep 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Oct 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Nov 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Dec 84 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jan 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Feb 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Mar 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Apr 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 May 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Jun 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jul 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Aug 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Sep 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Oct 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Nov 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Dec 85 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jan 86 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Feb 86 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Mar 86 Exch 10pc 1985-  
95 14/16 11/20 12/27

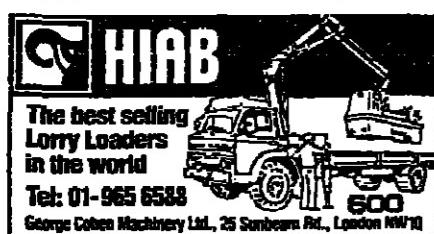
15 Apr 86 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 May 86 Exch 10pc 1985-  
95 14/16 11/20 12/27

15 Jun 86 Exch 10pc 1985-  
95 14/16 11/20 12/27

10 Jul 86 Exch 10pc 1985-  
95 14/16 11/20 12/27





# FINANCIAL TIMES

Monday August 6 1984



Terry Byland on Wall Street  
**Exultation remains selective**

"WE HAVE the best of all possible worlds - a strong economy and low inflation," exulted one of Wall Street's more exuberant brokers on Friday morning, as share prices and turnover took off into the stratosphere. Some analysts might have reservations about both sides of that statement, but they were mostly keeping their opinions to themselves at the end of last week.

The slide of nearly 100 basic points over the past month in yields on long-dated bonds had probably left the stock market with a good deal of ground to catch up. The catalyst was last week's announcement of an unexpected dip in the Commerce Department's leading economic indicators, coupled with successive and contradictory rumours on the outlook for oil prices.

The sudden breach in the dam of negative market attitudes sparked off something like a buying panic among the investment institutions. At the end of the week, the buying was still largely confined to the U.S. institutions. The retail investors - the mutual funds and the private buyers - were still on the sidelines, and foreign institutions, in particular UK funds, were keeping their hands firmly in their pockets.

Last week's burst of strength was in part a reaction to the market's weakness over the preceding 12 months. Not all market sectors have suffered equally since the middle of last year, however, and not all will recover equally. It was already clear on Friday that the market rally was picking out those with the best prospects.

An aptly timed comparison of stock sector performances over the past year compiled by Smith Barney Harris Upham brings out the degree to which the market had become defensive. The best performers, relative to the Standard & Poor's 500-stock index were containers - glass and metal - tobacco, soft drinks, food and leisure groups. All benefited from being cheap consumer product industries in a time of high employment.

But these sectors were brushed aside last week, as investors rushed to buy the very stocks that have been most neglected during the bear market.

Right at the top of shopping lists were the shares of the Wall Street brokerage firms themselves, which have plunged heavily this year as profits have been sliced by the slump in both turnover and stock prices of the big trading houses.

Merrill Lynch, featured repeatedly in the active stocks list at the end of last week, saw more than 8.2m shares turned over - nearly 10 per cent of the issued equity - and its stock price rose by nearly 30 per cent. Price Waterhouse jumped by 25 per cent, while Donaldson Lufkin Jenrette, with a 17 per cent gain, could be accused of lagging behind.

Railway company stocks surprised many analysts by suddenly returning to the buying lists after several months in which they were shunned as cyclical stocks whose time had passed. The upswing of 13 per cent in Burlington Northern and 10 per cent in Norfolk and Southern indicated the market's belief that the stocks had fallen too far in view of the strength still showing in the economy.

The rail stocks made a strong contribution to the massive rise in the Dow Jones transportation average - 14.18 per cent up on the week.

When Wall Street opened for trading this morning, there may well be profit-takers as well as new buyers. But there is no reason to suppose, given the growing optimism over prospects for interest rates and for inflation, that last week's gains are the end of the story. The year-long weakness of the stock market has left too many tantalising opportunities for the bold.

## U.S. car groups plan to lift output as sales soar

BY TERRY DODSWORTH IN NEW YORK

U.S. CAR sales continued to rise rapidly last month on a year-on-year basis, illustrating the current strength of consumer demand when many economists had expected some slackening.

Total deliveries by the big three domestic manufacturers rose by 19 per cent from 552,000 last July to 659,000. General Motors, the largest of the three, showed the smallest gain, with shipments up by 15 per cent from 248,000 to 289,000. But that slowdown was partly attributed to delivery difficulties caused by model changes.

Ford and Chrysler, however, experienced strong sales growth, with Ford's shipments up by 28 per cent from 129,000 a year ago to 163,000, and Chrysler's jumping by 30 per cent from 75,000 units to 97,000.

In the year to date, GM's car sales are up by 25 per cent to 2.9m units, while Ford's have risen by 31 per cent to 1.17m.

Although the growth in U.S. sales

has been levelling out over the last few months, U.S. car manufacturers are still planning to expand production in the last half of this year.

According to Ward's, the authoritative motor industry guide, manufacturers are aiming to push up output by 10 per cent to 1.75m on a year ago in the July-September quarter. In the following quarter, when the comparison is with a buoyant period a year ago, the target is a 4 per cent increase on a year ago to 1.90m units.

The industry is now reckoned to be set to achieve output of around 8m units for the year, some 18 per cent above the 6.78m produced in 1983, and the best year since the 8.42m manufactured in 1979.

Reagan pledge on income tax,

Page 2

## Washington committee calls for tighter takeover rules

BY TERRY DODSWORTH IN NEW YORK

LEGISLATION outlawing a number of defensive tactics that have been heavily criticised in U.S. take-over battles this year has moved closer with the adoption of a series of proposals by the commerce committee of the House of Representatives.

Committee members hope they will be able to agree with the Senate on a similar Bill during September. The aim is to present legislation for presidential approval before the elections in November, although it might run into opposition from the White House after critical comments by Mr Donald Regan, the Treasury Secretary.

The main aim of the proposals is to give the bulk of shareholders fairer treatment during take-over battles. That has meant that most of the proposals are concentrated on defensive tactics - in particular on share dealings which tend to disrupt the company's equity, or treat some shareholders on a different basis from others.

Five main issues are being tackled. The so-called "greenmail" technique, under which management buys out a large hostile minority at a premium, would be banned unless it had shareholders' approval, or the stock has been held for more than two years.

Self tenders, in which companies repurchase their own stock during a take-over battle, would also be outlawed, unless shareholders approved.

The issue of more than 5 per cent of a company's stock during a battle would be prohibited.

That is often done to dilute the value of the shares and thus of the bidder's stake.

"Golden parachutes" - the lucrative service contracts that protect managers if they lose their jobs

as a result of a takeover, would be prohibited during a bid.

Finally, there would also be an amendment to prevent legislation to make it more difficult for bidders to mount raids. Instead of being given 10 days, as at present, to announce a shareholding of more than 5 per cent, they would have to declare it within 24 hours and desist from further purchases for two working days.

Some members of Congress would like to see more sweeping measures to reduce the present boom in take-over activity, which they regard as harmful to the general economy. Further legislation may be proposed next year on those issues, particularly to cover the question of workforce interests. For the time being, however, the proposals are concentrating on an area in which it is felt that a broad consensus has emerged.

**Texas company in UK oil rig deal**

BY IAN RODGER IN LONDON

BAKER MARINE, a U.S. manufacturer of oil industry equipment, has granted a British steel fabricating group a licence to build oil rigs and other structures for the offshore industry.

ITM (Offshore), which constructed a floating port for use in the Falkland Islands last year, expects the licensing deal to bring it £100m (£131m) of new business a year and plans to take on 200 new workers at two sites on Teesside in the north-east of England.

The British company is paying Baker Marine \$500,000 or the licence, spread over the sale of the first five units built. The agreement allows ITM to market Baker-designed rigs throughout the world, except for Japan and South Korea, for an unlimited period.

ITM today begins work on its first £20m mobile platform, although it has no firm order for it yet. The heavy construction will be done at the Head Wrighton engineering works acquired from Davy Corporation in June. Assembly of the completed sections will be carried out at another site.

Mr A. J. Duffield, chairman of ITM, noted that the first agreement to be signed since a government statement urged American companies to transfer offshore technology to the UK.

"ITM now looks to the Government for active support in the utilisation of these vessels," he said.

The privately held company went into business in 1976 to move large fabrications, both on land and sea. It diversified into building specialised ships and fabrications and is working on an 800-tonne steel jacket for Shell. The group's total workforce is about 400 and turnover about £35m a year.

The agreement with Texas-based Baker Marine covers self-elevating mobile oil rig platforms, platform rigs, drill ships and accommodation jack-ups (rigs).

**Zia bid to save project**

Continued from Page 1

The Ital deal became caught up in rivalry between Pakistan Government ministers supporting the public and private sector, and Associates failed to find fresh equity finance.

Chase Manhattan Bank of the U.S. became the financial adviser and has produced proposals still to be finalised, for £50m loans to cover foreign exchange costs. That is believed to be broadly equivalent to the cash Austin Rover hopes to raise.

The deal would start with 2,000 to 3,000 cars being shipped in knocked down form from the UK for assembly in Pakistan.

cent and cover almost all the Middle East state.

"We do not want to be managing the company, and, if we go above 20 per cent, we will be seen as managing it," Mr Musgrave said at the weekend.

Ital production in the UK market will stop in December and Austin Rover has told Associates it must finalise any deals by next month, or the plant might be broken up and auctioned.

The deal would start with 2,000 to 3,000 cars being shipped in knocked down form from the UK for assembly in Pakistan.

## Cool response to debt plan

Continued from Page 1

tude of smaller bank lenders to Mexico, whose reservations about new loans slowed syndication of a \$3.6bn credit for Mexico this year.

Bankers say that Friday's meeting illustrates the difficulty of delivering the more favourable restructuring deals being sought for some Latin American borrowers as a matter of official Western policy.

Longer maturities, lower margins and multi-year agreements were among the techniques endorsed by Western leaders at their economic summit in June.

Looking ahead, the IEA projections hold out little hope of relief for hard-pressed Opec member states. They indicate that with no movement of stocks, demand for Opec crude would be only about 1.6m b/d in the third quarter and no more than 1.82m b/d in the fourth quarter. This gives no scope for increasing Opec's production ceiling of 17.5m b/d.

## Oil glut 'likely to continue'

Continued from Page 1

coupons will rise by only 1.5 per cent in 1985 on the assumption of an average economic growth rate of 2.7 per cent.

Bankers say that Friday's meeting illustrates the difficulty of delivering the more favourable restructuring deals being sought for some Latin American borrowers as a matter of official Western policy.

Longer maturities, lower margins and multi-year agreements were among the techniques endorsed by Western leaders at their economic summit in June.

## Golden Lewis limbers up for money marathon

IT IS NOT that he shuns ordinary: more properly - on some days, in some cases - he seems to shun earthiness. He is easily the dominating personality of the Los Angeles Olympic Games, but even to venture further to describe Carl Lewis as the lineage descendant of the great Jesse Owens who won four gold medals in Berlin 1936 - may soon be inadequate. In short, Lewis is defining a category of excellence of which he may be the sole occupant.

In the Los Angeles coliseum on Saturday, Lewis, a 23-year-old American, won the men's 100m in a time of 9.99 seconds, a fifth of a second faster than second-placed Sam Graddy, also of the U.S. Canadian Ben Johnson, finished third (10.22 secs), while two Londoners, Michael McFarlane (10.37) and Donovan Reid (10.33), finished fifth and seventh.

The temperature was 74 degrees, which Lewis loved. While the other sprinters strained and panted, Lewis seemed to float, then surge, then streak, accelerating away from 30m with magnificent lift and power. His time equalled the seventh fastest ever recorded. The world record (9.93 secs held by Calvin Smith) and the official Olympic record (9.95, Jim Hines) were both set at altitude. Lewis's personal best is 9.97.

Being famous, Lewis will now be made rich - extremely rich. After all, what are the Olympics for? The temperature was 74 degrees, which Lewis loved. While the other sprinters strained and panted, Lewis seemed to float, then surge, then streak, accelerating away from 30m with magnificent lift and power. His time equalled the seventh fastest ever recorded. The world record (9.93 secs held by Calvin Smith) and the official Olympic record (9.95, Jim Hines) were both set at altitude. Lewis's personal best is 9.97.

First, there is the seeming normality of three more golds. Today Lewis is to run two heats of the 200m, an event in which he is the world's best, and the only runner to break 20 seconds with consistency.

He is also to contest the long jump final today. Again, he is overwhelming favourite. His best jump is 29 feet 10.5 inches, just 4.25 ins behind Bob Beamon's current world record of 29 ft 2.5 ins set at altitude in 1968.

Tomorrow is a rest day in track and field. On Wednesday Lewis is expected to win the 200m final. On Saturday he could easily win another gold in the 4 x 100m relay. These are the same four gold medals won by Owens in 1936.

According to a written statement issued by Lewis after the 100m final: "As far as I am concerned, 60 per cent of it is over." He believes the 100m was his fiercest test and that the next three golds will come easily by comparison.

Lewis has never lacked foresight, which is why his packaging and selling have been so meticulously planned. He is about to consolidate his position as a major commercial property, the richest doll in the cabbage patch.

None of it will happen by accident. Lewis maintained that Mark Spitz, the swimmer, and Bruce Jenner, the decathlete, were "not prepared" for the post-Olympic stampede which greeted their achievements. Instead, in 1981, Lewis and his coach sketched out a four-year plan aimed at maximising his media marketing appeal.

Participation in track meets was limited to ensure that Lewis was always rested and prepared, though appearances in Los Angeles and New York were almost always accepted. Endorsements were kept to a handful so as to secure the big one after the games.

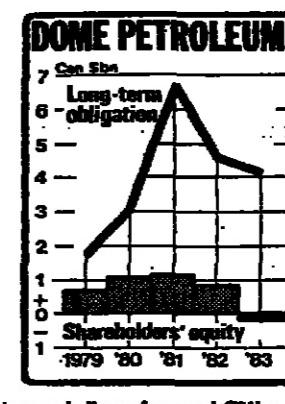
Lewis hopes to become identified with a single major company, as O. J. Simpson is with Herz, or Bob Hope with Texaco. He took acting and singing lessons, saying "If I do a TV series I want to be the star, and I want a big say in what's written." And he sought to relate well with the public after major achievements - not with shows of emotion he did not feel, but with gestures "large enough so everyone could see."

In the next six days discussion of whether Carl Lewis is an "amateur" or a "professional" will be magnificently beside the point. He transcends the cabbage patch. He is Carl Lewis, athlete.

Or as the advertising agencies will no doubt maintain, Carl Lewis is.

## THE LEX COLUMN

### New substructure for Dome



advice to his client. In some instances, a board appointment may have the opposite effect of compromising the independence of the adviser's judgment.

Several of Britain's best-run companies - BT, Hanson Trust and Racial are outstanding examples - neither invite non-executives on to their boards nor encourage their own managers to take up outside directorships elsewhere. At the very least, the presence of a non-executive is hardly a sine qua non of commercial success.

Yet, even in those many cases where the non-executive plays a valuable advisory role, there is a danger that undue emphasis on this aspect of the job will obscure a more important responsibility - to act as an independent custodian of shareholders' interests.

The performance of Lamro's nominees on the House of Fraser board provides an admiring extreme illustration of how outside directors will take up the cudgels on behalf of a single shareholder. There are, however, precious few examples of a similar role being performed on behalf of the general body of shareholders. Non-executives have proved exceedingly reluctant either to force change within a poorly performing management or themselves to resign when at loggerheads with the board. The battle between the late Mr Angus Murray and the former management at Newman Industries is virtually the only case on record.

The inclusion of a non-executive directors' statement in a company's annual report might help to define responsibilities more tightly. Similarly, periodic meetings between outside directors and shareholders would have the effect of making non-executives themselves more accountable. Besides commenting on the strategic direction of the business, non-executives should be ready to justify, for example, the remuneration of their executive colleagues.

Finally, it might be in shareholders' interests to limit the term of office of non-executive directors.

Outside appointees clearly need time to gain a thorough understanding of the business, there is some evidence that familiarity breeds contempt. Non-executives too often come to see their first loyalty as being to a chairman and chief executive, whereas their job should be to monitor the performance of these managers and take action when they fail to produce the goods.